



**INDEPENDENT ACCOUNTANTS' REPORT ON APPLYING
AGREED-UPON PROCEDURES OVER COMPLIANCE APPLICABLE
TO MASSACHUSETTS SCHOOL DISTRICTS'
END-OF-YEAR FINANCIAL REPORT**

Independent Accountants' Report on Applying Agreed-Upon Procedures

To the Town of Douglas, Massachusetts

We have performed the procedures enumerated below, which were agreed to by the management of the Town of Douglas, Massachusetts (the Town), solely to assist the Town in evaluating the Town's compliance with the requirements applicable to the preparation and filing of the Town's End-of-Year Financial Report (EOYR) for the year ended June 30, 2021. The Town's management is responsible for its compliance with those requirements.

The Town has agreed to and acknowledged that the procedures performed are appropriate to meet the intended purpose specified in the Massachusetts Department of Elementary and Secondary Education's (DESE) *Compliance Supplement for Massachusetts School Districts Agreed Upon Procedures Engagements* related to the End-of-Year Financial Report prepared by the Town for the year ended June 30, 2021. This report may not be suitable for any other purpose. The procedures performed may not address all the items of interest to a user of this report and may not meet the needs of all users of this report and, as such, users are responsible for determining whether the procedures performed are appropriate for their purposes. We found no instances of noncompliance in applying these agreed-upon procedures.

We were engaged by the Town to perform this agreed-upon procedures engagement and conducted our engagement in accordance with attestation standards established by the AICPA. We were not engaged to and did not conduct an examination or review, the objective of which would be the expression of an opinion or conclusion, respectively, on compliance with specified requirements. Accordingly, we do not express such an opinion or conclusion. Had we performed additional procedures, other matters might have come to our attention that would have been reported to you.

Merrimack, New Hampshire
Andover, Massachusetts
Greenfield, Massachusetts
Ellsworth, Maine

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We are required to be independent of the Town and to meet our other ethical responsibilities, in accordance with the relevant ethical requirements related to our agreed-upon procedures engagement.

Melanson

Andover, Massachusetts
June 14, 2022

Massachusetts Department of Elementary and Secondary Education FY21 END OF YEAR FINANCIAL REPORT

077 Douglas

**SCHEDULE 1
REVENUE AND EXPENDITURE SUMMARY**

For all related information go to: <http://www.doe.mass.edu/finance/accounts.htm>

I. REVENUES

	1	2	3	4	5	6
	REGULAR DAY	SPECIAL EDUCATION	CH 74 VOC-ATTONAL TECHNICAL	OTHER PROGRAMS	INDUSTRIAL-UTED	TOTAL

Row	Line	A. REVENUE FROM LOCAL SOURCES					
15	10	Assessments Received by Regional Schools					0
16	20	E & D Fund Appropriations FY21: Revenues to Regional District					0
17	30	Tuition From Individuals					0
18	40	Tuition From Other Districts in Comm.					0
19	50	Tuition From Districts in Other States					0
20	60	Previous Yr Unexpended Encumbrances (Carry Forward)					3,596
21	70	Transportation Fees					0
22	80	Earnings on Investments					0
23	90	Rental of School Facilities					0
24	100	Other Revenue					2,774
25	101	Medical Care and Assistance		43,860			43,860
26	105	Non Revenue Receipts					0
27	110	TOTAL REVENUE FROM LOCAL SOURCES	0	43,860	0	0	6,370
			State aid is not reported by program				

29	125	School Aid (Chapter 70)					8,759,585
30	130	Mass. School Building Authority Construction Aid	Contract		Other		0
31	140	Pupil Transportation (Ch. 71, 71A, 71B, 74)			Facilities		19,644
32	170	Charter Tuition Reimbursements and Facilities Aid	Charter Reim	42,726			2,814
33	180	Circuit Breaker					1,076,405
34	190	Foundation Reserve, State Impact Aid, and Regional Bonus Aid					0
35	200	TOTAL REVENUE FROM STATE AID					9,901,174

38	300	DESE Administered Grants	43,446	310,824	0		390,348
39	481	Other Federal Grants					0
40	490	TOTAL REVENUE FEDERAL GRANTS	43,446	310,824	0	0	390,348

42	510	DESE Administered Grants	0	0	0		49,125
43	590	Other State Grants					42,177
44	600	TOTAL REVENUE STATE GRANTS	0	0	0	0	91,302

46	610	School Lunch Receipts					248,576
47	620	Athletic Receipts					52,850
48	630	Tuition Receipts-School Choice	620,400	304,858	0		925,258
49	640	Tuition Receipts-Other			Schedule 1 Page 1 of 20		81,023

50	650	Other Local Receipts						13,151	13,151
51	660	Private Grants	0	0	0	34,739	2,942	37,681	
52	670	TOTAL REVENUE REVOLVING & SPECIAL FUNDS	620,400	304,858	0	115,762	317,519	1,358,539	

SCHEDULE 1
REVENUE AND EXPENDITURE SUMMARY

II. EXPENDITURES
A. BY SCHOOL COMMITTEE

	1	2	3	4	5	6
	REGULAR DAY	SPECIAL EDUCATION	CH 74 VOC- ATIONAL/ TECHNICAL	OTHER PROGRAMS	UNDISTRIB- UTED	TOTAL

School Committee (1110)

61	702	Clerical Salaries (02)			2,284	2,284
62	703	Other Salaries (03)			601	601
63	704	Contracted Services (04)			10,250	10,250
64	705	Supplies and Materials (05)			0	0
65	706	Other Expenses (06)			11,771	11,771
66	709	Sub-total			24,905	24,905

Superintendent (1210)

68	721	Professional Salaries (01)			145,000	145,000
69	722	Clerical Salaries (02)			53,198	53,198
70	723	Other Salaries (03)			0	0
71	724	Contracted Services (04)			0	0
72	725	Supplies and Materials (05)			1,236	1,236
73	726	Other Expenses (06)			13,591	13,591
74	729	Sub-total			213,025	213,025

Assistant Superintendents (1220)

76	741	Professional Salaries (01)			0	0
77	742	Clerical Salaries (02)			0	0
78	743	Other Salaries (03)			0	0
79	744	Contracted Services (04)			0	0
80	745	Supplies and Materials (05)			0	0
81	746	Other Expenses (06)			0	0
82	749	Sub-total			0	0

Other District-Wide Administration (1230)

84	761	Professional Salaries (01)			0	0
85	762	Clerical Salaries (02)			0	0
86	763	Other Salaries (03)			0	0
87	764	Contracted Services (04)			0	0
88	765	Supplies and Materials (05)			0	0
89	766	Other Expenses (06)			0	0
90	769	Sub-total			0	0

SCHEDULE 1
REVENUE AND EXPENDITURE SUMMARY

II. EXPENDITURES
A. BY SCHOOL COMMITTEE

	1 REGULAR DAY	2 SPECIAL EDUCATION	3 CH 74 VOC- ATIONAL/ TECHNICAL	4 OTHER PROGRAMS	5 UNDISTRIB- UTED	6 TOTAL
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Business and Finance (1410)						
92	781	Professional Salaries (01)			108,532	108,532
93	782	Clerical Salaries (02)			105,074	105,074
94	783	Other Salaries (03)			0	0
95	784	Contracted Services (04)			1,688	1,688
96	785	Supplies and Materials (05)			5,945	5,945
97	786	Other Expenses (06)			221,239	221,239
98	789	Sub-total				

Human Resources and Benefits (1420)						
100	801	Professional Salaries (01)			0	0
101	802	Clerical Salaries (02)			0	0
102	803	Other Salaries (03)			0	0
103	804	Contracted Services (04)			0	0
104	805	Supplies and Materials (05)			0	0
105	806	Other Expenses (06)			0	0
106	809	Sub-total			0	0

Legal Service for School Committee (1430)						
108	821	Professional Salaries (01)			0	0
109	822	Clerical Salaries (02)			0	0
110	823	Other Salaries (03)			0	0
111	824	Contracted Services (04)			48,558	48,558
112	825	Supplies and Materials (05)			0	0
113	826	Other Expenses (06)			0	0
114	829	Sub-total			48,558	48,558

Legal Settlements (1435)						
116	844	Contracted Services (04)			0	0
117	845	Supplies and Materials (05)			0	0
118	846	Other Expenses (06)			0	0
119	849	Sub-total	0	0	0	0

SCHEDULE 1
REVENUE AND EXPENDITURE SUMMARY

II. EXPENDITURES
A. BY SCHOOL COMMITTEE

	1	2	3	4	5	6
	REGULAR DAY	SPECIAL EDUCATION	CH 74 VOC- ATIONAL TECHNICAL	OTHER PROGRAMS	INDUSTRIAL- ARTS	TOTAL

Administrative Technology-Districtwide (1450)

121	864	Contracted Services (04)				37,677	37,677
122	865	Supplies and Materials (05)				1,340	1,340
123	866	Other Expenses (06)				0	0
124	869	<i>Sub-total</i>				39,017	39,017

Curriculum Directors and Department Heads (Supervisory) (2110)

126	881	Professional Salaries (01)	0	102,833	0	0	102,833
127	882	Clerical Salaries (02)	0	45,233	0	0	45,233
128	883	Other Salaries (03)	0	87,975	0	0	87,975
129	884	Contracted Services (04)	0	0	0	0	0
130	885	Supplies and Materials (05)	0	1,384	0	0	1,384
131	886	Other Expenses (06)	300	1,250	0	0	1,550
132	889	<i>Sub-total</i>	300	238,674	0	0	238,974

Curriculum Directors and Department Heads (Non-Supervisory) (2120)

134	901	Professional Salaries (01)	0	78,438	0	0	78,438
135	902	Clerical Salaries (02)	0	0	0	0	0
136	903	Other Salaries (03)	24,983	2,922	0	0	27,905
137	904	Contracted Services (04)	0	0	0	0	0
138	905	Supplies and Materials (05)	5,250	0	0	0	5,250
139	906	Other Expenses (06)	0	0	0	0	0
140	909	<i>Sub-total</i>	30,233	81,360	0	0	111,593

Instructional Technology Leadership and Training (2130)

142	911	Professional Salaries (01)	0	0	0	0	0
143	912	Clerical Salaries (02)	0	0	0	0	0
144	913	Other Salaries (03)	0	0	0	0	0
145	914	Contracted Services (04)	0	0	0	0	0
146	915	Supplies and Materials (05)	0	0	0	0	0
147	916	Other Expenses (06)	0	0	0	0	0
148	917	<i>Sub-total</i>	0	0	0	0	0

SCHEDULE 1
REVENUE AND EXPENDITURE SUMMARY

II. EXPENDITURES
A. BY SCHOOL COMMITTEE

	1 REGULAR DAY	2 SPECIAL EDUCATION	3 CH 74 VOC- ATIONAL/ TECHNICAL	4 OTHER PROGRAMS	5 UNDISTRIB- UTED	6 TOTAL
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School Leadership-Building (2210)

150	921	Professional Salaries (01)				588,046	588,046
151	922	Clerical Salaries (02)			234,586	234,586	
152	923	Other Salaries (03)			1,800	1,800	
153	924	Contracted Services (04)			0	0	
154	925	Supplies and Materials (05)			4,920	4,920	
155	926	Other Expenses (06)			8,201	8,201	
156	929	Sub-total			837,553	837,553	

Administrative Technology and Support - Schools (2250)

158	964	Contracted Services (04)	15,271	0	0	0	15,271
159	965	Supplies and Materials (05)	1,074	0	0	0	1,074
160	966	Other Expenses (06)	2,458	0	0	0	2,458
161	969	Sub-total	18,803	0	0	0	18,803

Teachers (2305)

163	981	Professional Salaries (01)	5,667,913	1,177,885	0	0	6,845,798
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Medical/ Therapeutic Services (2320)

165	1041	Professional Salaries (01)	0	227,187	0	0	227,187
166	1042	Clerical Salaries (02)	0	0	0	0	0
167	1043	Other Salaries (03)	0	0	0	0	0
168	1044	Contracted Services (04)	0	280,907	0	0	280,907
169 *	1045	Supplies and Materials (05)	0	0	0	0	0
170 *	1046	Other Expenses (06)	0	0	0	0	0
171	1049	Sub-total	0	508,094	0	0	508,094

Substitutes, Long Term (2324)

173	1051	Professional Salaries (01)	0	0	0	0	0
174	1053	Other Salaries (03)	36,996	0	0	0	36,996
175	1054	Contracted Services (04)	0	0	0	0	0
176	1059	Sub-total	36,996	0	0	0	36,996

SCHEDULE 1
REVENUE AND EXPENDITURE SUMMARY

II. EXPENDITURES
A. BY SCHOOL COMMITTEE

	1	2	3	4	5	6
	REGULAR DAY	SPECIAL EDUCATION	CH 74 VOC-ATTIONAL/TECHNICAL	OTHER PROGRAMS	UNDISTRIB-UTED	TOTAL

Substitutes, Short Term (2325)

178	1063	Other Salaries (03)	52,465	0	0	0	0	0	52,465
179	1064	Contracted Services (04)	0	0	0	0	0	0	0
180	1069	Sub-total	52,465	0	0	0	0	0	52,465

All Non-Clerical Paraprofessionals/Instructional Assistants (2330)

182	1083	Other Salaries (03)	99,621	1,103,722	0	0	0	0	1,203,343
183	1084	Contracted Services (04)	0	0	0	0	0	0	0
184	1089	Sub-total	99,621	1,103,722	0	0	0	0	1,203,343

Librarians and Media Center Directors (2340)

186	1101	Professional Salaries (01)							55,214	55,214
187	1102	Clerical Salaries (02)							0	0
188	1103	Other Salaries (03)							20,762	20,762
189	1109	Sub-total							75,976	75,976

Distance Learning and Online Coursework (2345) (including Tuition for Dual Enrollment and SPED Transition Programs)

191	1111	Contracted Services (04)	2,325	0	0	0	0	0	2,325
192	1112	Supplies and Materials (05)	0	0	0	0	0	0	0
193	1113	Other Expenses (06)	16,474	0	0	0	0	0	16,474
194	1115	Sub-total	18,799	0	0	0	0	0	18,799

Professional Development Leadership (2351)

196	1121	Professional Salaries (01)							0	0
197	1122	Clerical Salaries (02)							0	0
198	1123	Other Salaries (03)							0	0
199	1124	Contracted Services (04)							0	0
200	1125	Supplies and Materials (05)							0	0
201	1126	Other Expenses (06)							0	0
202	1129	Sub-total							0	0

Instructional Coaches (2352)

204	1131	Professional Salaries (01)	0	0	0	0	0	0	0
205	1134	Contracted Services (04)	0	0	0	0	0	0	0
206	1135	Supplies and Materials (05)	0	0	0	0	0	0	0
207	1136	Other Expenses (06)	0	0	0	0	0	0	0
208	1139	Sub-total	0	0	0	0	0	0	0

Stipends for Teachers Providing Instructional Coaching (2354)

210	1151	Professional Salaries (01)	0	0	0	0	0	0	0
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Costs for Instructional Staff to Attend Professional Development (2356)

212	1171	Professional Salaries (01)	0	0	0	0	0	0	0
213	1173	Other Salaries (03)	0	0	0	0	0	0	0
214	1175	Supplies and Materials (05)	0	0	0	0	0	0	0
215	1176	Other Expenses (06)	20,064	2,680	0	0	0	0	22,744
216	1179	Sub-total	20,064	2,680	0	0	0	0	22,744

SCHEDULE 1
REVENUE AND EXPENDITURE SUMMARY

II. EXPENDITURES
A. BY SCHOOL COMMITTEE

	1	2	3	4	5	6
	REGULAR DAY	SPECIAL EDUCATION	CH 74 VOC- ATIONAL TECHNICAL	OTHER PROGRAMS	UNDISTRIB- UTED	TOTAL

Outside Professional Development for Instructional Staff (2358)

218	1194	Contracted Services (04)	0	0	0	0	0	0	0
219	1195	Supplies and Materials (05)	0	0	0	0	0	0	0
220	1196	Other Expenses (06)	636	600	0	0	0	0	1,236
221	1199	Sub-total	636	600	0	0	0	0	1,236

Textbooks (2410)

223	1205	Supplies and Materials (05)	119,631	0	0	0	0	0	119,631
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Other Instructional Materials (2415)

225	1224	Contracted Services (04)	0	0	0	0	0	0	0
226	1225	Supplies and Materials (05)	1,421	0	0	0	0	0	1,421
227	1226	Other Expenses (06)	0	0	0	0	0	0	0
228	1229	Sub-total	1,421	0	0	0	0	0	1,421

Instructional Equipment (2420)

230	1244	Contracted Services (04)	0	0	0	0	0	0	0
231	1245	Supplies and Materials (05)	0	287	0	0	0	0	287
232	1246	Other Expenses (06)	0	0	0	0	0	0	0
233	1249	Sub-total	0	287	0	0	0	0	287

General Supplies (2430)

235	1265	Supplies and Materials (05)	63,990	4,036	0	0	0	0	68,026
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Other Instructional Services (2440)

237	1283	Other Salaries (03)	0	0	0	0	0	0	0
238	1284	Contracted Services (04)	0	0	0	0	0	0	0
239	1285	Supplies and Materials (05)	6,461	0	0	0	0	0	6,461
240	1286	Other Expenses (06)	307	0	0	0	0	0	307
241	1289	Sub-total	6,768	0	0	0	0	0	6,768

SCHEDULE 1
REVENUE AND EXPENDITURE SUMMARY

II. EXPENDITURES
A. BY SCHOOL COMMITTEE

	1	2	3	4	5	6
	REGULAR DAY	SPECIAL EDUCATION	CH 74 VOC- ATIONAL/ TECHNICAL	OTHER PROGRAMS	UNDIRTRIB- UTED	TOTAL

Instructional Hardware—Student and Staff Devices (computers) (2451)

243	1304	Contracted Services (04)	0	0	0	0	0	0	0
244	1305	Supplies and Materials (05)	0	0	0	0	0	0	0
245	1306	Other Expenses (06)	0	0	0	0	0	0	0
246	1309	Sub-total	0	0	0	0	0	0	0

Instructional Hardware—All Other (2453)

248	1324	Contracted Services (04)	0	0	0	0	0	0	0
249	1325	Supplies and Materials (05)	6,375	0	0	0	0	0	6,375
250	1326	Other Expenses (06)	22,873	0	0	0	0	0	22,873
251	1329	Sub-total	29,248	0	0	0	0	0	29,248

Instructional Software and Other Instructional Materials (2455)

253	1344	Contracted Services (04)	0	0	0	0	0	0	0
254	1345	Supplies and Materials (05)	8,868	0	0	0	0	0	8,868
255	1346	Other Expenses (06)	0	0	0	0	0	0	0
256	1349	Sub-total	8,868	0	0	0	0	0	8,868

Guidance Including Guidance Counselors and Adjustment Counselors (2710)

258	1361	Professional Salaries (01)	179,730	223,975	0	0	0	0	403,705
259	1362	Clerical Salaries (02)	28,098	18,732	0	0	0	0	46,830
260	1363	Other Salaries (03)	0	0	0	0	0	0	0
261	1364	Contracted Services (04)	3,990	0	0	0	0	0	3,990
262	1365	Supplies and Materials (05)	1,743	0	0	0	0	0	1,743
263	1366	Other Expenses (06)	0	0	0	0	0	0	0
264	1369	Sub-total	213,561	242,707	0	0	0	0	456,268

SCHEDULE 1
REVENUE AND EXPENDITURE SUMMARY

II. EXPENDITURES
A. BY SCHOOL COMMITTEE

	1	2	3	4	5	6
	REGULAR DAY	SPECIAL EDUCATION	CH 74 VOC- ATIONAL TECHNICAL	OTHER PROGRAMS	UNDISTRI- BUTED	TOTAL

Testing and Assessment (2720)

266	1381	Professional Salaries (01)	0	37,165	0	0	0	37,165
267	1382	Clerical Salaries (02)	0	0	0	0	0	0
268	1383	Other Salaries (03)	0	0	0	0	0	0
269	1384	Contracted Services (04)	0	0	0	0	0	0
270	1385	Supplies and Materials (05)	0	973	0	0	0	973
271	1386	Other Expenses (06)	0	179	0	0	0	179
272	1389	Sub-total	0	38,317	0	0	0	38,317

Psychological Services (2800)

274	1401	Professional Salaries (01)	0	173,034	0	0	0	173,034
275	1402	Clerical Salaries (02)	0	0	0	0	0	0
276	1403	Other Salaries (03)	0	0	0	0	0	0
277	1404	Contracted Services (04)	0	0	0	0	0	0
278	1405	Supplies and Materials (05)	0	0	0	0	0	0
279	1406	Other Expenses (06)	0	0	0	0	0	0
280	1409	Sub-total	0	173,034	0	0	0	173,034

Attendance and Parent Liaison Services (3100)

282	1421	Professional Salaries (01)						0
283	1422	Clerical Salaries (02)						0
284	1423	Other Salaries (03)						0
285	1424	Contracted Services (04)						0
286	1425	Supplies and Materials (05)						0
287	1426	Other Expenses (06)						0
288	1429	Sub-total						0

SCHEDULE 1
REVENUE AND EXPENDITURE SUMMARY

II. EXPENDITURES
A. BY SCHOOL COMMITTEE

	1	2	3	4	5	6
	REGULAR DAY	SPECIAL EDUCATION	CH 74 VOC- ATIONAL/ TECHNICAL	OTHER PROGRAMS	UNDISTRIB- UTED	TOTAL

Medical/Health Services (3200)

290	1441	Professional Salaries (01)			260,973	260,973
291	1442	Clerical Salaries (02)			0	0
292	1443	Other Salaries (03)			10,075	10,075
293	1444	Contracted Services (04)			0	0
294	1445	Supplies and Materials (05)			8,084	8,084
295	1446	Other Expenses (06)			3,788	3,788
296	1449	Sub-total			282,920	282,920

Transportation Services (3300)

298	1461	Professional Salaries (01)				0
299	1462	Clerical Salaries (02)				0
300	1463	Other Salaries (03)				0
301	1464	Contracted Services (04)	859,559	402,512		1,262,071
302	1465	Supplies and Materials (05)	152			152
303	1466	Other Expenses (06)				0
304	1469	Sub-total	859,712	402,512	0	1,262,224

Food Services (3400)

306	1481	Professional Salaries (01)			18,284	18,284
307	1482	Clerical Salaries (02)			38,821	38,821
308	1483	Other Salaries (03)			1,003	1,003
309	1484	Contracted Services (04)				0
310	1485	Supplies and Materials (05)			732	732
311	1486	Other Expenses (06)			1,059	1,059
312	1489	Total			59,899	59,899

SCHEDULE 1
REVENUE AND EXPENDITURE SUMMARY

II. EXPENDITURES
A. BY SCHOOL COMMITTEE

	1	2	3	4	5	6
	REGULAR DAY	SPECIAL EDUCATION	CH 74 VOC-ATTONAL/TECHNICAL	OTHER PROGRAMS	UNIDISTRIB-UTED	TOTAL

Athletics (3510)						
314	1501	Professional Salaries (01)				0
315	1502	Clerical Salaries (02)				0
316	1503	Other Salaries (03)			98,099	98,099
317	1504	Contracted Services (04)			18,108	18,108
318	1505	Supplies and Materials (05)			16,967	16,967
319	1506	Other Expenses (06)			17,126	17,126
320	1509	Sub-total			150,300	150,300

Other Student Activities (3520)						
322	1521	Professional Salaries (01)				0
323	1522	Clerical Salaries (02)				0
324	1523	Other Salaries (03)			40,694	40,694
325	1524	Contracted Services (04)				0
326	1525	Supplies and Materials (05)			1,673	1,673
327	1526	Other Expenses (06)			1,929	1,929
328	1529	Sub-total			44,296	44,296

School Security (3600)						
330	1541	Professional Salaries (01)				0
331	1542	Clerical Salaries (02)				0
332	1543	Other Salaries (03)				0
333	1544	Contracted Services (04)			480	480
334	1545	Supplies and Materials (05)			1,032	1,032
335	1546	Other Expenses (06)				0
336	1549	Sub-total			1,512	1,512

Custodial Services (4110)						
338	1561	Professional Salaries (01)				0
339	1562	Clerical Salaries (02)				0
340	1563	Other Salaries (03)			417,692	417,692
341	1564	Contracted Services (04)				0
342	1565	Supplies and Materials (05)			44,358	44,358
343	1566	Other Expenses (06)			1,714	1,714
344	1569	Sub-total			463,764	463,764

SCHEDULE 1
REVENUE AND EXPENDITURE SUMMARY

II. EXPENDITURES
A. BY SCHOOL COMMITTEE

	1	2	3	4	5	6
	REGULAR DAY	SPECIAL EDUCATION	CH 74 VOC- ATIONAL/ TECHNICAL	OTHER PROGRAMS	UNDISTRIB- UTED	TOTAL

Heating of Buildings (4120)

346	1574	Contracted Services (04)			145,957	145,957
347	1575	Supplies and Materials (05)			0	0
348	1576	Other Expenses (06)			0	0
349	1579	Sub-total			145,957	145,957

Utility Services (4130)

351	1584	Contracted Services (04)			311,085	311,085
352	1585	Supplies and Materials (05)			0	0
353	1586	Other Expenses (06)			0	0
354	1589	Sub-total			311,085	311,085

Maintenance of Grounds (4210)

356	1591	Professional Salaries (01)			0	0
357	1592	Clerical Salaries (02)			0	0
358	1593	Other Salaries (03)			21,186	21,186
359	1594	Contracted Services (04)			1,552	1,552
360	1595	Supplies and Materials (05)			11,576	11,576
361	1596	Other Expenses (06)			24	24
362	1599	Sub-total			34,337	34,337

Maintenance of Buildings (4220)

364	1601	Professional Salaries (01)			76,779	76,779
365	1602	Clerical Salaries (02)			0	0
366	1603	Other Salaries (03)			0	0
367	1604	Contracted Services (04)			256,145	256,145
368	1605	Supplies and Materials (05)			16,721	16,721
369	1606	Other Expenses (06)			1,363	1,363
370	1609	Sub-total			351,008	351,008

SCHEDULE 1
REVENUE AND EXPENDITURE SUMMARY

II. EXPENDITURES
A. BY SCHOOL COMMITTEE

	1	2	3	4	5	6
	REGULAR DAY	SPECIAL EDUCATION	CH 74 VOC- ATIONAL/ TECHNICAL	OTHER PROGRAMS	UNDISTRIB- UTED	TOTAL

Health Non-Public Schools (6800)

437	1721	Professional Salaries (01)				0
438	1722	Clerical Salaries (02)				0
439	1723	Other Salaries (03)				0
440	1724	Contracted Services (04)				0
441	1725	Supplies and Materials (05)				0
442	1726	Other Expenses (06)				0
443	1729	Sub-total	0	0	0	0

Transportation Non-Public (6900)

445	1731	Professional Salaries (01)				0
446	1732	Clerical Salaries (02)				0
447	1733	Other Salaries (03)				0
448	1734	Contracted Services (04)				0
449	1735	Supplies and Materials (05)				0
450	1736	Other Expenses (06)				0
451	1739	Sub-total	0	0	0	0

Asset Acquisition & Improvement (7000)

453	1741	Purchase of Land & Buildings (7100, 7200)				0
454	1742	Equipment (7300, 7400)				0
455	1743	Capital Technology (7500)				0
456	1744	Motor Vehicles (7500, 7600)				0
457	1749	Sub-total				0

Long Term Debt (8000)

459	1751	Debt Retirement/Sch Construction (8100)				0
460	1752	Debt Service/Sch Construction (8200)				0
461	1753	Debt Service/Educ. & Other (8300, 8600)				0
462	1759	Sub-total				0

Payments to Other Districts (9000)

464	1770	Tuition to Mass. Public Schools (9100)	0			0
465	1780	School Choice Tuition (9110)	0	0	0	0
466	1790	Tuition to Commonwealth Charter Schools (9120)	0	0		0
467	1795	Tuition to Horace Mann Charter Schools (9125)				0
468 *	1796	Charter Transportation Tuition (9130)				0
469	1800	Tuition to Out-of-State Schools (9200)		192,914		192,914
470	1810	Tuition to Non-Public Schools (9300)		76,995		76,995
471	1820	Tuition to Collaboratives (9400)		18,087		18,087
472	1840	Sub-total	0	287,996	0	287,996
473	1850	TOTAL EXPENDITURES BY SCHOOL COMMITTEE	7,248,029	4,261,904	0	3,544,958
					0	15,055,891

SCHEDULE 1
REVENUE AND EXPENDITURE SUMMARY

		1	2	3	4	5	6
		REGULAR DAY	SPECIAL EDUCATION	CH 74 VOC- ATIONAL TECHNICAL	OTHER PROGRAMS	INDUSTRIAL- UTED	TOTAL
II. EXPENDITURES							
B. BY CITY OR TOWN							
481	1900	School Committee (1110)					0
482	1910	Business and Finance (1410)				141,941	141,941
483	1912	Human Resources and Benefits (1420)				0	0
484	1914	Legal Services for School Committee (1430)				0	0
485	1916	Legal Settlements (1435)				0	0
486	1920	Administrative Technology—Districtwide (1450)				0	0
487	1930	Librarians and Media Center Directors (2340)				0	0
488	1935	Other Instructional Materials (2415)				0	0
489	1940	Health Services (3200)				0	0
490	1950	Pupil Transportation (3300)		17,503		49,509	17,503 49,509
491	1960	School Security (3600)				0	0
492	1970	School Custodial Services (4110)				0	0
493	1972	Heating of School Buildings (4120)				0	0
494	1974	School Utility Services (4130)				0	0
495	1975	Maintenance of School Grounds (4210)				29,753	29,753
496	1976	Maintenance of School Buildings (4220)				0	0
497	1978	School Building Security System (4225)				0	0
498	1979	Maintenance of School Equipment (4230)				0	0
499	1990	Extraordinary Maintenance (4300)				0	0
500	1995	Technology Infrastructure, Maintenance, and Support—Salaries (4400)				0	0
501	1996	Technology Infrastructure, Maintenance, and Support—All Other (4450)				0	0
502	2000	Employer Retirement Contributions (5100)				376,040	376,040
Employee Separation Costs (5150)							
504	2003	Professional Salaries (01)				0	0
505	2004	Clerical Salaries (02)				0	0
506	2005	Other Salaries (03)				0	0
507	2006	Contracted Services (04)				0	0
508	2007	Sub-total				0	0
509	2010	Insurance For Active Employees (5200)				2,111,229	2,111,229
510	2020	Insurance For Retired School Employees (5250)				165,229	165,229
511	2030	Other Non-Employee Insurance (5260)				126,876	126,876
512	2040	Rental-Lease Equipment (5300)				0	0
513	2050	Rental-Lease Buildings (5350)				0	0
514	2060	Short-Term Interest PAN's (5400)				0	0
515	2065	Short Term Interest - BAN's (5450)				0	0
516	2070	Other Fixed Charges (5500)				0	0
517	2075	Shoot Crossing Guards (5550)				0	0
518	2080	Health Non-Public Schools (5800)				0	0
519	2090	Transportation Non-Public Schools (5900)				0	0
520	2100	Purchase of Land & Buildings (7100, 7200)				0	0
521	2110	Equipment (7300, 7400)				0	0
522	2115	Capital Technology (7350)				0	0
523	2120	Motor Vehicles (7500, 7600)				0	0
524	2130	Long-Term Debt Refin/Sec Construction (8100)				1,460,000	1,460,000
525	2140	Long-Term Debt Refin/Sec Construction (8200)				670,225	670,225
526	2200	Long-Term Debt Service/Educ. & Other (8400, 8500)				0	0

SCHEDULE 1
REVENUE AND EXPENDITURE SUMMARY

II. EXPENDITURES
B. BY CITY OR TOWN

	1 REGULAR DAY	2 SPECIAL EDUCATION	3 CH 74 VOC- ATIONAL/ TECHNICAL	4 OTHER PROGRAMS	5 UNDISTRIB- UTED	6 TOTAL
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Payments to Other Districts (9000)

528	2210	Tuition to Mass. Public Schools (9100)		0						0
529	2220	School Choice Tuition (9110)	370,184	53,422	0					423,606
530	2230	Tuition to Commonwealth Charter Schools (9120)	42,352	3,188						45,540
531	2235	Tuition to Horace Mann Charter Schools (9125)								0
532 *	2236	Charter Transportation Tuition (9130)						0		0
533	2240	Tuition to Out-of-State Schools (9200)								0
534	2250	Tuition to Non-Public Schools (9300)								0
535	2260	Tuition to Collaboratives (9400)								0
536	2270	Regional School Assessment (9500)						1,672,690		1,672,690
537	2280	Sub-total	412,536	56,610	0			0		2,141,936
538	2290	TOTAL EXPENDITURES BY CITY OR TOWN	412,536	56,610	17,503			0		6,803,492
										7,290,141

SCHEDULE 1

REVENUE AND EXPENDITURE SUMMARY

C. 2. EXPENDITURES FROM FEDERAL

GRANTS, STATE GRANTS AND

SPECIAL FUNDS

	Federal Grants				State Grants			Revolving and Special Funds					Total
	Title I FC 305	IDEA FC 240	Other DESE Admin- istered	Other	DESE Admin- istered	Other	Circuit Breaker	Private Grants & Gifts	Sch Choice & Other Day Tuition	Athletic Fund	School Nutrition	Other Local Receipts	
547	2801	School Committee (1110)	0	0	0	0	0	0	0	0	0	0	0
548	2802	Superintendent (1210)	0	0	0	0	0	0	0	0	0	0	0
549	2803	Assistant Superintendents (1220)	0	0	0	0	0	0	0	0	0	0	0
550	2804	Other District-Wide Administration (1230)	0	0	0	0	0	0	0	0	0	0	0
551	2805	Business and Finance (1410)	0	0	0	0	0	0	0	0	0	0	0
552	2806	Human Resources and Benefits (1420)	0	0	0	0	0	0	0	0	0	0	0
553	2807	Legal Service For School Committee (1430)	0	0	0	0	0	0	0	0	0	0	0
554	2808	Legal Settlements (1435)	0	0	0	0	0	0	0	0	0	0	0
555	2809	Administrative Technology-Districtwide (1450)	0	0	66,784	0	4,902	0	0	0	0	0	71,686
Instruction													
557	2810	Curriculum Directors and Dept. Heads (Supervisory) (2110)	0	0	0	0	0	0	0	0	0	0	0
558	2811	Curriculum Directors and Dept. Heads (Non-Supervisory) (2120)	0	0	0	0	0	0	0	0	0	0	0
559	2812	Instructional Technology Leadership and Training (2130)	0	0	0	0	0	0	0	0	0	0	0
560	2814	School Leadership-Building (2210)	727	0	2,300	0	0	0	0	0	0	0	3,027
561	2815	Administrative Technology and Support - Schools (2250)	0	0	0	0	0	0	0	0	0	0	0
562	2816	Teachers, Classroom (2305)	30,792	0	18,153	0	0	0	0	0	0	1,022	134,350
563	2817	Medical/Therapeutic Services (2320)	0	0	0	0	0	0	0	0	0	0	0
564	2818	Substitutes, Long Term (2324)	0	0	0	0	0	0	0	0	0	0	0
565	2819	Substitutes, Short Term (2325)	0	0	0	0	0	0	0	0	0	0	0
566	2820	Non-Clerical Paraprof./Instructional Assistants (2330)	11,951	0	9,894	0	0	0	37,015	0	26,798	0	85,658
567	2821	Librarians and Media Center Directors (2340)	0	0	0	0	0	0	0	0	0	0	0
568	2822	Distance Learning and Online Coursework (2345) (Including Tuition	0	0	0	0	0	0	0	0	0	0	0
569	2823	Professional Development Leadership (2351)	0	0	1,500	0	0	0	0	0	0	0	1,500
570	2824	Instructional Coaches (2352)	0	0	0	0	0	0	0	0	0	0	0
571	2825	Stipends for Teachers Providing Instructional Coaching (2354)	0	0	2,379	0	0	0	0	0	0	0	2,379
572	2826	Costs for Instructional Staff to Attend Prof. Development (2356)	0	0	4,704	0	0	0	0	0	0	0	6,060
573	2827	Outside Professional Development for Instructional Staff (2359)	0	0	14,459	0	1,077	0	0	0	14,060	0	29,596
574	2828	Textbooks (2410)	0	0	684	0	0	0	0	0	0	0	684
575	2829	Other Instructional Materials (2415)	0	0	0	0	0	0	0	0	0	0	0
576	2830	Instructional Equipment (2420)	0	0	0	0	0	0	0	0	0	0	0
577	2831	General Supplies (2430)	244	0	4,540	0	0	0	0	0	8,247	0	11,736
578	2832	Other Instructional Services (2440)	0	0	0	0	0	0	0	0	0	0	0
579	2833	Instructional Hardware -Student and Staff Devices (computers) (2	0	0	209,779	0	44,223	0	0	0	25,662	0	279,664
580	2834	Instructional Hardware -All Other (2453)	0	0	21,731	0	0	0	0	0	0	0	21,731
581	2835	Instructional Software and Other Instructional Materials (2455)	0	0	0	0	0	0	0	0	1,693	0	1,693
582	2836	Guidance Counselors and Adjustment Counselors (2710)	0	0	0	0	0	0	0	0	8,823	0	8,823
583	2900	Testing and Assessment (2720)	0	0	0	0	0	0	0	0	0	0	0
584	2901	Psychological Services (2800)	0	0	0	0	0	0	0	0	0	0	0
585	2902	TOTAL INSTRUCTION (2000)	43,713	0	290,123	0	45,300	0	36,178	37,015	9,603	125,241	599,931

SCHEDULE 1
REVENUE AND EXPENDITURE SUMMARY
C-2. EXPENDITURES FROM FEDERAL
GRANTS, STATE GRANTS AND
SPECIAL FUNDS

	Federal Grants			State Grants			Revolving and Special Funds					Total	
	1 Title I FC 305	2 IDEA FC 240	3 Other DESE Admin- istered	4 Other	5 DESE Admin- istered	6 Other	7 Circuit Breaker	8 Private Grants & Gifts	9 Sch Choice & Other Day Tuition	10 Athletic Fund	11 School Nutrition		12 Other Local Receipts
587	2910	Attendance and Parent Liaison Services (3100)	0	0	0	0	0	0	0	0	0	0	0
588	2920	Medical/Health Services (3200)	0	0	0	0	0	0	0	0	0	0	0
589	2930	Transportation Services (3300)	0	0	0	0	0	0	0	0	0	0	0
590	2940	Food Services (3400)	17	0	7,134	0	0	0	0	0	205,162	42	212,354
591	2950	Athletics (3510)	0	0	0	0	0	0	0	33,690	6,111	39,801	39,801
592	2960	Other Student Body Activities (3520)	0	0	0	0	0	0	0	0	0	0	0
593	2965	School Security (3600)	0	0	0	0	0	0	0	0	0	0	0
594	2971	Custodial Services (4110)	0	0	23,089	0	0	0	0	0	0	0	23,089
595	2972	Heating of Buildings (4120)	0	0	0	0	0	0	0	0	0	0	0
596	2973	Utility Services (4130)	0	0	0	0	0	0	0	0	0	0	0
597	2974	Maintenance of Grounds (4210)	0	0	2,145	0	0	0	0	0	0	0	2,145
598	2975	Maintenance of Buildings (4220)	0	0	13,620	0	0	0	0	0	0	0	13,620
599	2976	Building Security System (4225)	0	0	0	0	0	0	0	0	0	0	0
600	2977	Maintenance of Equipment (4230)	0	0	0	0	0	0	0	0	0	0	0
601	2980	Extraordinary Maintenance (4300)	0	0	0	0	0	0	0	0	0	0	0
602	2982	Technology Infrastructure, Maintenance, and Support--Salaries (44	0	0	0	0	0	0	0	0	0	0	0
603	2984	Technology Infrastructure, Maintenance, and Support--All Other (4	0	0	48,332	0	0	0	0	0	0	0	48,332
604	2991	Employer Retirement Contributions (5100)	3,446	0	891	0	0	0	0	0	0	0	4,337
605	2992	Employee Separation Costs (5150)	0	0	0	0	0	0	0	0	0	0	0
606	2993	Insurance for Active Employees (5200)	0	0	0	0	0	0	0	0	0	0	0
607	2994	Insurance for Retired School Employees (5250)	0	0	0	0	0	0	0	0	0	0	0
608	2996	Other Non-Employee Insurance (5260)	0	0	0	0	0	0	0	0	0	0	0
609	3012	Rental Lease of Equipment (5300)	0	0	0	0	0	0	0	0	0	0	0
610	3014	Rental Lease of Buildings (5350)	0	0	0	0	0	0	0	0	0	0	0
611	3022	Short Term Interest BAV's (5400)	0	0	0	0	0	0	0	0	0	0	0
612	3024	Short Term Interest BAV's (5450)	0	0	0	0	0	0	0	0	0	0	0
613	3026	Other Fixed Charges (5500)	0	0	0	0	0	0	0	0	0	0	0
614	3028	School Crossing Guards (5550)	0	0	0	0	0	0	0	0	0	0	0
615	3030	Indirect Cost Transfers	0	0	0	0	0	0	0	0	0	0	0
616	3042	Civic Activities And Community Services (6200)	0	0	0	0	0	0	0	0	0	0	0
617	3044	Recreation Services (6300)	0	0	0	0	0	0	0	0	0	0	0

SCHEDULE 1
 REVENUE AND EXPENDITURE SUMMARY
 C.2. EXPENDITURES FROM FEDERAL
 GRANTS, STATE GRANTS AND
 SPECIAL FUNDS

	Federal Grants				State Grants			Revolving and Special Funds					Total		
	The 1 FC 305	IDEA FC 240	Other DESE Admin- istered	Other	DESE Admin- istered	Other	Circuit Breaker	Private Grants & Gifts	Sch Choice & Other Day Tuition	Athletic Fund	School Nutrition	Other Local Receipts			
618	3046	Health Services to Non-Public Schools (6600)	0	0	0	0	0						0		
619	3048	Transportation To Non-Public Schools (6900)	0	0	0	0	0						0		
620	3052	Purchase of Land & Buildings (7100, 7200)	0	0	0	0	0						0		
621	3054	Equipment (7300, 7400)	0	0	0	0	0						0		
622	3056	Capital Technology (7350)	0	0	0	0	0						0		
623	3058	Motor Vehicles (7500, 7600)	0	0	0	0	0						0		
624	3062	Debt Retirement/Sch Construction (8100)	0	0	0	0	0						0		
625	3064	Debt Services/Sch Construction (8200)	0	0	0	0	0						0		
626	3066	Debt Services/Educ. & Other (8400, 8600)	0	0	0	0	0						0		
627	3072	Tuition to Mass. Public Schools (9100)	0	0	0	0	0						0		
628	3075	Tuition to Horace Mann Charter Schools (9125)	0	0	0	0	0						0		
629	3076	Tuition to Out-of-State Schools (9200)	0	0	0	0	0						0		
630	3077	Tuition to Non-Public Schools (9300)	0	297,309	0	0	0						1,385,730		
631	3078	Tuition to Collaboratives (9400)	0	0	0	0	0						235,056		
632	3090	TOTAL GRANT & SPECIAL FUND EXPENDITURES	47,176	297,309	452,117	0	50,202	42,478	1,428,353	9,603	311,780	33,690	205,162	18,911	2,896,481

SCHEDULE 3
INSTRUCTIONAL EXPENDITURES

1	2	3	4	5	6	7
REGULAR DAY	SPECIAL EDUCATION	CH 74 VOC- ATIONAL/ TECHNICAL	OTHER PROGRAMS	INDUSTRIE- UNITED	TOTAL	CITY/TOWN APPRO- PRIATION

I. GENERAL FUND

Curriculum Directors and Department Heads (Supervisory) (2110)

3401	Professional Salaries (01)	0	102,833	0	0	102,833	
3402	Clerical Salaries (02)	0	45,233	0	0	45,233	
3403	Other Salaries (03)	0	87,975	0	0	87,975	
3404	Contracted Services (04)	0	0	0	0	0	
3405	Supplies and Materials (05)	0	1,384	0	0	1,384	
3406	Other Expenses (06)	300	1,250	0	0	1,550	
3409	Sub-total	300	238,674	0	0	238,974	

Curriculum Directors and Department Heads (Non-Supervisory) (2120)

3411	Professional Salaries (01)	0	78,438	0	0	78,438	
3412	Clerical Salaries (02)	0	0	0	0	0	
3413	Other Salaries (03)	24,983	2,922	0	0	27,905	
3414	Contracted Services (04)	0	0	0	0	0	
3415	Supplies and Materials (05)	5,250	0	0	0	5,250	
3416	Other Expenses (06)	0	0	0	0	0	
3419	Sub-total	30,233	81,360	0	0	111,593	

Instructional Technology Leadership and Training (2130)

3421	Professional Salaries (01)	0	0	0	0	0	
3422	Clerical Salaries (02)	0	0	0	0	0	
3423	Other Salaries (03)	0	0	0	0	0	
3424	Contracted Services (04)	0	0	0	0	0	
3425	Supplies and Materials (05)	0	0	0	0	0	
3426	Other Expenses (06)	0	0	0	0	0	
3427	Sub-total	0	0	0	0	0	

School Leadership-Building (2210)

3428	Professional Salaries (01)				588,046	588,046	
3429	Clerical Salaries (02)				234,586	234,586	
3430	Other Salaries (03)				1,800	1,800	
3431	Contracted Services (04)				0	0	
3432	Supplies and Materials (05)				4,920	4,920	
3433	Other Expenses (06)				8,201	8,201	
3434	Sub-total				837,553	837,553	

SCHEDULE 3
INSTRUCTIONAL EXPENDITURES

	1	2	3	4	5	6	7
	REGULAR DAY	SPECIAL EDUCATION	CH 74 VOC- ATIONAL/ TECHNICAL	OTHER PROGRAMS	UNDISTRIB- UTED	TOTAL	CITY/TOWN APPRO- PRIATION

I. GENERAL FUND

Administrative Technology and Support - Schools (2250)

708	3444	Contracted Services (04)	15,271	0	0	0	15,271	
709	3445	Supplies and Materials (05)	1,074	0	0	0	1,074	
710	3446	Other Expenses (06)	2,458	0	0	0	2,458	
711	3448	Sub-total	18,803	0	0	0	18,803	

Teachers (2305)

713	3450	Professional Salaries (01)	5,687,913	1,177,885	0	0	6,845,798	
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Medical/Therapeutic Services (2320)

715	3452	Professional Salaries (01)	0	227,187	0	0	227,187	
716	3453	Clerical Salaries (02)	0	0	0	0	0	
717	3454	Other Salaries (03)	0	0	0	0	0	
718	3455	Contracted Services (04)	0	280,907	0	0	280,907	
719 *	3456	Supplies and Materials (05)	0	0	0	0	0	
720 *	3457	Other Expenses (06)	0	0	0	0	0	
721	3459	Sub-total	0	508,094	0	0	508,094	

Substitutes, Long Term (2324)

723	3462	Professional Salaries (01)	0	0	0	0	0	
724	3463	Other Salaries (03)	36,996	0	0	0	36,996	
725	3464	Contracted Services (04)	0	0	0	0	0	
726	3465	Sub-total	36,996	0	0	0	36,996	

Substitutes, Short Term (2325)

728	3467	Other Salaries (03)	52,465	0	0	0	52,465	
729	3468	Contracted Services (04)	0	0	0	0	0	
730	3469	Sub-total	52,465	0	0	0	52,465	

All Non-Clerical Paraprofessionals/Instructional Assistants (2330)

732	3473	Other Salaries (03)	99,621	1,103,722	0	0	1,203,343	
733	3474	Contracted Services (04)	0	0	0	0	0	
734	3475	Sub-total	99,621	1,103,722	0	0	1,203,343	

SCHEDULE E 3
INSTRUCTIONAL EXPENDITURES

	1	2	3	4	5	6	7
	REGULAR DAY	SPECIAL EDUCATION	CH 74 VOC- ATIONAL/ TECHNICAL	OTHER PROGRAMS	INDISTRI- B- UTED	TOTAL	CITY/TOWN APPO- RIATION

1. GENERAL FUND

Librarians and Media Center Directors (2340)

736	3476	Professional Salaries (01)			55,214	55,214	0
737	3477	Clerical Salaries (02)			0	0	0
738	3478	Other Salaries (03)			20,762	20,762	0
739	3479	Sub-total			75,976	75,976	0

Distance Learning and Online Coursework (2345) (Including Tuition for Dual Enrollment and SPED Transition Programs)

741	3481	Contracted Services (04)	2,325	0	0	2,325	0
742	3482	Supplies and Materials (05)	0	0	0	0	0
743	3485	Other Expenses (06)	16,474	0	0	16,474	0
744	3486	Sub-total	18,799	0	0	18,799	0

Professional Development Leadership (2351)

746	3487	Professional Salaries (01)			0	0	0
747	3488	Clerical Salaries (02)			0	0	0
748	3489	Other Salaries (03)			0	0	0
749	3490	Contracted Services (04)			0	0	0
750	3491	Supplies and Materials (05)			0	0	0
751	3492	Other Expenses (06)			0	0	0
752	3493	Sub-total			0	0	0

Instructional Coaches (2352)

754	3494	Professional Salaries (01)	0	0	0	0	0
755	3495	Contracted Services (04)	0	0	0	0	0
756	3496	Supplies and Materials (05)	0	0	0	0	0
757	3497	Other Expenses (06)	0	0	0	0	0
758	3498	Sub-total	0	0	0	0	0

SCHEDULE 3
INSTRUCTIONAL EXPENDITURES

	1 REGULAR DAY	2 SPECIAL EDUCATION	3 CH 74 VOC- ATIONAL/ TECHNICAL	4 OTHER PROGRAMS	5 UNDISTRIB- UTED	6 TOTAL	7 CITY/TOWN APPO- RIATION
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1. GENERAL FUND

Expenses for Teachers Providing Instructional Coaching (2354)

760	3499	Professional Salaries (01)	0	0	0	0	0	0
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Costs for Instructional Staff to Attend Professional Development (2356)

762	3501	Professional Salaries (01)	0	0	0	0	0	0
763	3502	Other Salaries (03)	0	0	0	0	0	0
764	3503	Supplies and Materials (05)	0	0	0	0	0	0
765	3504	Other Expenses (06)	20,064	2,680	0	0	0	22,744
766	3505	Sub-total	20,064	2,680	0	0	0	22,744

Outside Professional Development Providers for Instructional Staff (2358)

768	3506	Contracted Services (04)	0	0	0	0	0	0
769	3507	Supplies and Materials (05)	0	0	0	0	0	0
770	3508	Other Expenses (06)	636	600	0	0	0	1,236
771	3509	Sub-total	636	600	0	0	0	1,236

Textbooks (2410)

773	3511	Supplies and Materials (05)	119,631	0	0	0	0	119,631
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Other Instructional Materials (2415)

775	3514	Contracted Services (04)	0	0	0	0	0	0
776	3515	Supplies and Materials (05)	1,421	0	0	0	0	1,421
777	3516	Other Expenses (06)	0	0	0	0	0	0
778	3519	Sub-total	1,421	0	0	0	0	1,421

Instructional Equipment (2420)

780	3524	Contracted Services (04)	0	0	0	0	0	0
781	3525	Supplies and Materials (05)	0	287	0	0	0	287
782	3526	Other Expenses (06)	0	0	0	0	0	0
783	3529	Sub-total	0	287	0	0	0	287

General Supplies (2430)

785	3535	Supplies and Materials (05)	69,990	4,096	0	0	0	68,026
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Other Instructional Services (2440)

787	3540	Other Salaries (03)	0	0	0	0	0	0
788	3541	Contracted Services (04)	0	0	0	0	0	0
789	3542	Supplies and Materials (05)	6,461	0	0	0	0	6,461
790	3543	Other Expenses (06)	307	0	0	0	0	307
791	3544	Sub-total	6,768	0	0	0	0	6,768

SCHEDULE 3
INSTRUCTIONAL EXPENDITURES

	1 REGULAR DAY	2 SPECIAL EDUCATION	3 CH 74 VOC- ATIONAL/ TECHNICAL	4 OTHER PROGRAMS	5 UNDISTRIB- UTED	6 TOTAL	7 CITY/TOWN APPRO- PRIATION
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1. GENERAL FUND

Instructional Hardware—Student and Staff Devices (computers) (2451)

793	3545	Contracted Services (04)	0	0	0	0	0	0
794	3546	Supplies and Materials (05)	0	0	0	0	0	0
795	3547	Other Expenses (06)	0	0	0	0	0	0
796	3548	Sub-total	0	0	0	0	0	0

Instructional Hardware—All Other (2453)

798	3549	Contracted Services (04)	0	0	0	0	0	0
799	3550	Supplies and Materials (05)	6,375	0	0	0	6,375	0
800	3551	Other Expenses (06)	22,873	0	0	0	22,873	0
801	3552	Sub-total	29,248	0	0	0	29,248	0

Instructional Software and Other Instructional Materials (2455)

803	3553	Contracted Services (04)	0	0	0	0	0	0
804	3554	Supplies and Materials (05)	8,868	0	0	0	8,868	0
805	3555	Other Expenses (06)	0	0	0	0	0	0
806	3556	Sub-total	8,868	0	0	0	8,868	0

Guidance Including Guidance Counselors and Adjustment Counselors (2710)

808	3561	Professional Salaries (01)	179,730	223,975	0	0	403,705	0
809	3562	Contracted Services (02)	28,098	18,792	0	0	46,890	0
810	3563	Other Salaries (03)	0	0	0	0	0	0
811	3564	Contracted Services (04)	3,990	0	0	0	3,990	0
812	3565	Supplies and Materials (05)	1,743	0	0	0	1,743	0
813	3566	Other Expenses (06)	0	0	0	0	0	0
814	3569	Sub-total	213,561	242,767	0	0	456,268	0

Testing and Assessment (2720)

816	3571	Professional Salaries (01)	0	37,165	0	0	37,165	0
817	3572	Contracted Services (02)	0	0	0	0	0	0
818	3573	Other Salaries (03)	0	0	0	0	0	0
819	3574	Contracted Services (04)	0	0	0	0	0	0
820	3575	Supplies and Materials (05)	0	973	0	0	973	0
821	3576	Other Expenses (06)	0	179	0	0	179	0
822	3579	Sub-total	0	38,317	0	0	38,317	0

Psychological Services (2800)

824	3581	Professional Salaries (01)	0	173,034	0	0	173,034	0
825	3582	Contracted Services (02)	0	0	0	0	0	0
826	3583	Other Salaries (03)	0	0	0	0	0	0
827	3584	Contracted Services (04)	0	0	0	0	0	0
828	3585	Supplies and Materials (05)	0	0	0	0	0	0
829	3586	Other Expenses (06)	0	0	0	0	0	0
830	3589	Sub-total	0	173,034	0	0	173,034	0
831	3599	TOTAL INSTRUCTIONAL SERVICES (2000)	6,389,317	3,571,396	0	0	9,960,713	0

SCHEDULE 3
INSTRUCTIONAL EXPENDITURES

Line	Title 1 Fund Code	IDEA Fund Code	Federal Grants			State Grants			Revolving and Special Funds			Total	
			Other Admin-istered	Other Admin-istered	Other Admin-istered	Other Admin-istered	Other Admin-istered	Other Admin-istered	Private Grants & Gifts	Soft Choice & Other Day Tuition	Other Local Receipts		
841	3601	0	0	0	0	0	0	0	0	0	0	102,833	
842	3602	0	0	0	0	0	0	0	0	0	0	45,233	
843	3603	0	0	0	0	0	0	0	0	0	0	87,975	
844	3604	0	0	0	0	0	0	0	0	0	0	0	
845	3605	0	0	0	0	0	0	0	0	0	0	1,384	
846	3606	0	0	0	0	0	0	0	0	0	0	1,550	
847	3609	0	0	0	0	0	0	0	0	0	0	238,974	
	Sub-total												
	Curriculum Directors and Department Heads (Non-Supervisory) (2110)												
849	3611	0	0	0	0	0	0	0	0	0	0	0	76,438
850	3612	0	0	0	0	0	0	0	0	0	0	0	0
851	3613	0	0	0	0	0	0	0	0	0	0	0	27,905
852	3614	0	0	0	0	0	0	0	0	0	0	0	0
853	3615	0	0	0	0	0	0	0	0	0	0	0	5,250
854	3616	0	0	0	0	0	0	0	0	0	0	0	0
855	3619	0	0	0	0	0	0	0	0	0	0	0	111,593
	Sub-total												
	Instructional Technology Leadership and Training (2130)												
857	3621	0	0	0	0	0	0	0	0	0	0	0	0
858	3622	0	0	0	0	0	0	0	0	0	0	0	0
859	3623	0	0	0	0	0	0	0	0	0	0	0	0
860	3624	0	0	0	0	0	0	0	0	0	0	0	0
861	3625	0	0	0	0	0	0	0	0	0	0	0	0
862	3626	0	0	0	0	0	0	0	0	0	0	0	0
863	3627	0	0	0	0	0	0	0	0	0	0	0	0
	Sub-total												

SCHEDULE 3
INSTRUCTIONAL EXPENDITURES

8	9	10	11	12	13	14	15	16	17	18
Title I Fund Code 305	Federal Grants			State Grants			Revolving and Special Funds			Total
	IDEA Fund Code 240	Other DESE Admin- istered	Other	DESE Admin- istered	Other	Circuit Breaker	Private Grants & Gifts	Sch Choice & Other Day Tuition	Other Local Receipts	

II GRANTS AND OTHER FUNDING SOURCES

School Leadership-Building (2210)

865	3629	Professional Salaries (01)	0	0	0	0	0	0	0	0	588,046
866	3630	Clerical Salaries (02)	0	0	0	0	0	0	0	0	234,586
867	3631	Other Salaries (03)	727	0	2,300	0	0	0	0	0	4,827
868	3632	Contracted Services (04)	0	0	0	0	0	0	0	0	0
869	3633	Supplies and Materials (05)	0	0	0	0	0	0	0	0	4,920
870	3634	Other Expenses (06)	0	0	0	0	0	0	0	0	8,201
871	3635	Sub-total	727	0	2,300	0	0	0	0	0	840,580

Administrative Technology and Support - Schools (2250)

873	3644	Contracted Services (04)	0	0	0	0	0	0	0	0	15,271
874	3645	Supplies and Materials (05)	0	0	0	0	0	0	0	0	1,074
875	3646	Other Expenses (06)	0	0	0	0	0	0	0	0	2,458
876	3649	Sub-total	0	0	0	0	0	0	0	0	18,803

Teachers (2305)

878	3650	Professional Salaries (01)	30,792	0	18,153	0	0	0	0	84,383	1,022	6,980,148
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Medical/ Therapeutic Services (2320)

880	3652	Professional Salaries (01)	0	0	0	0	0	0	0	0	0	227,187
881	3653	Clerical Salaries (02)	0	0	0	0	0	0	0	0	0	0
882	3654	Other Salaries (03)	0	0	0	0	0	0	0	0	0	0
883	3655	Contracted Services (04)	0	0	0	0	0	0	0	0	0	280,907
884 *	3656	Supplies and Materials (05)	0	0	0	0	0	0	0	0	0	0
885 *	3657	Other Expenses (06)	0	0	0	0	0	0	0	0	0	0
886	3659	Sub-total	0	0	0	0	0	0	0	0	0	508,094

SCHEDULE 3
INSTRUCTIONAL EXPENDITURES

	8	Federal Grants			State Grants			Revolving and Special Funds			18	
		Title I Fund Code 305	IDEA Fund Code 240	Other DESE Admin- istered	DESE Admin- istered	Other	Circuit Breaker	Private Grants & Gifts	Sch Choice & Other Day Tuition	Other Local Receipts		Total
II GRANTS AND OTHER FUNDING SOURCES												
Substitutes, Long Term (2324)												
888	3662	Professional Salaries (01)	0	0	0	0	0	0	0	0	0	0
889	3663	Other Salaries (03)	0	0	0	0	0	0	0	0	0	36,986
890	3664	Contracted Services (04)	0	0	0	0	0	0	0	0	0	0
891	3665	Sub-total	0	0	0	0	0	0	0	0	0	36,986
Substitutes, Short Term (2325)												
893	3667	Other Salaries (03)	0	0	0	0	0	0	0	0	0	52,485
894	3668	Contracted Services (04)	0	0	0	0	0	0	0	0	0	0
895	3669	Sub-total	0	0	0	0	0	0	0	0	0	52,485
All Non-Clerical Paraprofessionals/Instructional Assistants (2330)												
897	3673	Other Salaries (03)	11,951	0	9,894	0	0	37,015	0	26,798	0	1,289,001
898	3674	Contracted Services (04)	0	0	0	0	0	0	0	0	0	0
899	3675	Sub-total	11,951	0	9,894	0	0	37,015	0	26,798	0	1,289,001
Librarians and Media Center Directors (2340)												
901	3676	Professional Salaries (01)	0	0	0	0	0	0	0	0	0	55,214
902	3677	Clerical Salaries (02)	0	0	0	0	0	0	0	0	0	0
903	3678	Other Salaries (03)	0	0	0	0	0	0	0	0	0	20,782
904	3679	Sub-total	0	0	0	0	0	0	0	0	0	75,976
Distance Learning and Online Coursework (2345) (Including Tuition for Dual Enrollment and SPED Transition Programs)												
906	3681	Contracted Services (04)	0	0	0	0	0	0	0	0	0	2,325
907	3682	Supplies and Materials (05)	0	0	0	0	0	0	0	0	0	0
908	3685	Other Expenses (06)	0	0	0	0	0	0	0	0	0	16,474
909	3686	Sub-total	0	0	0	0	0	0	0	0	0	18,799
Professional Development: Leadership (2351)												
911	3688	Professional Salaries (01)	0	0	0	0	0	0	0	0	0	0
912	3689	Clerical Salaries (02)	0	0	0	0	0	0	0	0	0	0
913	3690	Other Salaries (03)	0	0	0	0	0	0	0	0	0	0
914	3691	Contracted Services (04)	0	0	0	0	0	0	0	0	0	0
915	3692	Supplies and Materials (05)	0	0	0	0	0	0	0	0	0	0
916	3693	Other Expenses (06)	0	0	1,500	0	0	0	0	0	0	1,500
917	3694	Sub-total	0	0	1,500	0	0	0	0	0	0	1,500

SCHEDULE 3
INSTRUCTIONAL EXPENDITURES

8	9	10	11	12	13	14	15	16	17	18	
Title I Fund Code 305	Federal Grants			State Grants		Circuit Breaker	Revolving and Special Funds			Other Local Receipts	Total
	IDEA Fund Code 240	Other DESE Admin- istered	Other	DESE Admin- istered	Other		Private Grants & Gifts	Sch Choice & Other-Day Tuition	Other		

II GRANTS AND OTHER FUNDING SOURCES

Instructional Coaches (2352)											
919	3695	Professional Salaries (01)	0	0	0	0	0	0	0	0	0
920	3696	Contracted Services (04)	0	0	0	0	0	0	0	0	0
921	3697	Supplies and Materials (05)	0	0	0	0	0	0	0	0	0
922	3698	Other Expenses (06)	0	0	0	0	0	0	0	0	0
923	3699	Sub-total	0	0	0	0	0	0	0	0	0
Stipends for Teachers Providing Instructional Coaching (2354)											
925	3700	Professional Salaries (01)	0	2,379	0	0	0	0	0	0	2,379
Costs for Instructional Staff to Attend Professional Development (2355)											
927	3701	Professional Salaries (01)	0	0	0	0	0	0	0	0	0
928	3702	Other Salaries (03)	0	0	0	0	0	0	0	0	0
929	3703	Supplies and Materials (05)	0	0	0	0	0	0	0	0	0
930	3704	Other Expenses (06)	0	4,704	0	0	0	1,356	0	0	28,804
931	3705	Sub-total	0	4,704	0	0	0	1,356	0	0	28,804
Outside Professional Development Providers for Instructional Staff (2358)											
933	3706	Contracted Services (04)	0	14,459	0	1,077	0	0	0	0	15,536
934	3707	Supplies and Materials (05)	0	0	0	0	0	0	0	0	0
935	3708	Other Expenses (06)	0	0	0	0	0	0	14,060	0	15,296
936	3709	Sub-total	0	14,459	0	1,077	0	0	14,060	0	30,832
Textbooks (2410)											
938	3711	Supplies and Materials (05)	0	884	0	0	0	0	0	0	120,315
Other Instructional Materials (2415)											
940	3714	Contracted Services (04)	0	0	0	0	0	0	0	0	0
941	3715	Supplies and Materials (05)	0	0	0	0	0	0	0	0	1,421
942	3716	Other Expenses (06)	0	0	0	0	0	0	0	0	0
943	3719	Sub-total	0	0	0	0	0	0	0	0	1,421

SCHEDULE 3
INSTRUCTIONAL EXPENDITURES

	8	Federal Grants			State Grants			Revolving and Special Funds			17	18
		Title I Fund Code 305	IDEA Fund Code 240	Other DESE Admin- istered	DESE Admin- istered	Other	Circuit Breaker	Private Grants & Gifts	Sch Choice & Other Day Tuition	Other Local Receipts		
II GRANTS AND OTHER FUNDING SOURCES												
Instructional Equipment (2420)												
945	3724	0	0	0	0	0	0	0	0	0	0	0
946	3725	0	0	0	0	0	0	0	0	0	0	287
947	3726	0	0	0	0	0	0	0	0	0	0	0
948	3729	0	0	0	0	0	0	0	0	0	0	287
	Sub-total											
	General Supplies (2430)											
950	3735	244	0	4,540	0	0	0	0	8,247	0	11,736	92,792
	Other Instructional Services (2440)											
952	3740	0	0	0	0	0	0	0	0	0	0	0
953	3741	0	0	0	0	0	0	0	0	0	0	0
954	3742	0	0	0	0	0	0	0	0	0	0	6,461
955	3743	0	0	0	0	0	0	0	0	0	0	307
956	3744	0	0	0	0	0	0	0	0	0	0	6,768
	Sub-total											
	Instructional Hardware - Student and Staff Devices (computers) (2451)											
958	3745	0	0	0	0	0	0	0	0	0	0	0
959	3746	0	0	205,687	44,223	25,662	0	0	0	0	0	276,552
960	3747	0	0	4,112	0	0	0	0	0	0	0	4,112
961	3748	0	0	209,779	44,223	25,662	0	0	0	0	0	279,664
	Sub-total											
	Instructional Hardware--All Other (2453)											
963	3749	0	0	0	0	0	0	0	0	0	0	0
964	3750	0	0	21,731	0	0	0	0	0	0	0	28,106
965	3751	0	0	0	0	0	0	0	0	0	0	22,873
966	3752	0	0	21,731	0	0	0	0	0	0	0	30,979
	Sub-total											
	Instructional Software and Other Instructional Materials (2455)											
968	3753	0	0	0	0	0	0	0	0	0	0	0
969	3754	0	0	0	0	0	0	0	0	0	0	8,888
970	3755	0	0	0	0	1,693	0	0	0	0	0	1,693
971	3756	0	0	0	0	1,693	0	0	0	0	0	10,951

SCHEDULE 3
INSTRUCTIONAL EXPENDITURES

	8		9		10		11		12		13		14		15		16		17		18
	Title I Fund Code 305	IDEA Fund Code 240	Other DESE Admin- istered	Other	DESE Admin- istered	Other	Circuit Breaker	Private Grants & Gifts	Sch Choice & Other Day Tuition	Other Local Receipts	Total										
II GRANTS AND OTHER FUNDING SOURCES																					
Guidance Including Guidance Counselors and Adjustment Counselors (2710)																					
973	3761	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	403,705
974	3762	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	46,830
975	3763	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0
976	3764	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	3,990
977	3765	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	1,743
978	3766	0	0	0	0	0	0	0	0	0	0	8,823	0	0	0	0	0	0	0	0	8,823
975	3769	0	0	0	0	0	0	0	0	0	0	8,823	0	0	0	0	0	0	0	0	465,091
Sub-total																					
Testing and Assessment (2720)																					
981	3771	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	37,156
982	3772	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0
983	3773	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0
984	3774	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0
985	3775	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	973
986	3776	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	179
987	3779	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	38,317
Sub-total																					
Psychological Services (2800)																					
989	3781	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	173,034
990	3782	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0
991	3783	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0
992	3784	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0
993	3785	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0
994	3786	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0
995	3789	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	173,034
996	3799	43,713	0	299,123	0	45,300	36,178	37,015	9,603	125,241	12,758	11,474	173,034								
TOTAL INSTRUCTIONAL SERVICES (2000)																					

SCHEDULE E 3
INSTRUCTIONAL EXPENDITURES

	1 REGULAR DAY	2 SPECIAL EDUCATION	3 CH 74 VOC- ATIONAL/ TECHNICAL	4 OTHER PROGRAMS	5 UNDIRTRB- UTED	6 TOTAL	7 CITY/TOWN APPRO- PRIATION
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1. GENERAL FUND

	Curriculum Directors and Department Heads (Supervisory) (2110)							
676	3401	Professional Salaries (01)	0	102,833	0	0	102,833	
677	3402	Clerical Salaries (02)	0	45,233	0	0	45,233	
678	3403	Other Salaries (03)	0	87,975	0	0	87,975	
679	3404	Contracted Services (04)	0	0	0	0	0	
680	3405	Supplies and Materials (05)	0	1,384	0	0	1,384	
681	3406	Other Expenses (06)	300	1,250	0	0	1,550	
682	3409	Sub-total	300	238,674	0	0	238,674	

	Curriculum Directors and Department Heads (Non-Supervisory) (2120)							
684	3411	Professional Salaries (01)	0	78,438	0	0	78,438	
685	3412	Clerical Salaries (02)	0	0	0	0	0	
686	3413	Other Salaries (03)	24,983	2,922	0	0	27,905	
687	3414	Contracted Services (04)	0	0	0	0	0	
688	3415	Supplies and Materials (05)	5,250	0	0	0	5,250	
689	3416	Other Expenses (06)	0	0	0	0	0	
690	3419	Sub-total	30,233	81,360	0	0	111,593	

	Instructional Technology Leadership and Training (2130)							
692	3421	Professional Salaries (01)	0	0	0	0	0	
693	3422	Clerical Salaries (02)	0	0	0	0	0	
694	3423	Other Salaries (03)	0	0	0	0	0	
695	3424	Contracted Services (04)	0	0	0	0	0	
696	3425	Supplies and Materials (05)	0	0	0	0	0	
697	3426	Other Expenses (06)	0	0	0	0	0	
698	3427	Sub-total	0	0	0	0	0	

	School Leadership-Building (2210)							
700	3428	Professional Salaries (01)		588,046			588,046	
701	3429	Clerical Salaries (02)		234,596			234,596	
702	3430	Other Salaries (03)		1,800			1,800	
703	3431	Contracted Services (04)		0			0	
704	3432	Supplies and Materials (05)		4,920			4,920	
705	3433	Other Expenses (06)		8,201			8,201	
706	3434	Sub-total		837,563			837,563	

SCHEDULE 3
INSTRUCTIONAL EXPENDITURES

1	2	3	4	5	6	7
REGULAR DAY	SPECIAL EDUCATION	CH 74 VOC- ATIONAL/ TECHNICAL	OTHER PROGRAMS	UNDISTRIB- UTED	TOTAL	CITY/TOWN APPRO- PRIATION

1. GENERAL FUND

Administrative Technology and Support - Schools (2250)

708	3444	Contracted Services (04)	15,271	0	0	0	15,271	
709	3445	Supplies and Materials (05)	1,074	0	0	0	1,074	
710	3446	Other Expenses (06)	2,458	0	0	0	2,458	
711	3449	Sub-total	19,803	0	0	0	19,803	

Teachers (2305)

713	3450	Professional Salaries (01)	5,667,913	1,177,885	0	0	6,845,798	
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Medical/ Therapeutic Services (2320)

715	3452	Professional Salaries (01)	0	227,187	0	0	227,187	
716	3453	Clerical Salaries (02)	0	0	0	0	0	
717	3454	Other Salaries (03)	0	0	0	0	0	
718	3455	Contracted Services (04)	0	280,907	0	0	280,907	
719 *	3456	Supplies and Materials (05)	0	0	0	0	0	
720 *	3457	Other Expenses (06)	0	0	0	0	0	
721	3459	Sub-total	0	508,094	0	0	508,094	

Substitutes, Long Term (2324)

723	3462	Professional Salaries (01)	0	0	0	0	0	
724	3463	Other Salaries (03)	36,996	0	0	0	36,996	
725	3464	Contracted Services (04)	0	0	0	0	0	
726	3465	Sub-total	36,996	0	0	0	36,996	

Substitutes, Short Term (2325)

728	3467	Other Salaries (03)	52,465	0	0	0	52,465	
729	3468	Contracted Services (04)	0	0	0	0	0	
730	3469	Sub-total	52,465	0	0	0	52,465	

All Non-Clerical Paraprofessionals/Instructional Assistants (2330)

732	3473	Other Salaries (03)	99,621	1,103,722	0	0	1,203,343	
733	3474	Contracted Services (04)	0	0	0	0	0	
734	3475	Sub-total	99,621	1,103,722	0	0	1,203,343	

SCHEDULE 3
INSTRUCTIONAL EXPENDITURES

	1	2	3	4	5	6	7
	REGULAR DAY	SPECIAL EDUCATION	CH 74 VOC- ATIONAL/ TECHNICAL	OTHER PROGRAMS	UNDISTRIB- UTED	TOTAL	CITY/TOWN APPRO- PRIATION

1. GENERAL FUND

Librarians and Media Center Directors (2340)

736	3476	Professional Salaries (01)			55,214	55,214	0
737	3477	Clerical Salaries (02)			0	0	0
738	3478	Other Salaries (03)			20,762	20,762	0
739	3479	Sub-total			75,976	75,976	0

Distance Learning and Online Coursework (2345) (Including Tuition for Dual Enrollment and SPED Transition Programs)

741	3481	Contracted Services (04)			2,325	2,325	0
742	3482	Supplies and Materials (05)			0	0	0
743	3485	Other Expenses (06)			16,474	16,474	0
744	3486	Sub-total			18,799	18,799	0

Professional Development Leadership (2351)

746	3487	Professional Salaries (01)			0	0	0
747	3488	Clerical Salaries (02)			0	0	0
748	3489	Other Salaries (03)			0	0	0
749	3490	Contracted Services (04)			0	0	0
750	3491	Supplies and Materials (05)			0	0	0
751	3492	Other Expenses (06)			0	0	0
752	3493	Sub-total			0	0	0

Instructional Coaches (2352)

754	3494	Professional Salaries (01)			0	0	0
755	3495	Contracted Services (04)			0	0	0
756	3496	Supplies and Materials (05)			0	0	0
757	3497	Other Expenses (06)			0	0	0
758	3498	Sub-total			0	0	0

SCHEDULE 3
INSTRUCTIONAL EXPENDITURES

1. GENERAL FUND

Stipends for Teachers Providing Instructional Coaching (2354)

1	2	3	4	5	6	7
REGULAR PAY	SPECIAL EDUCATION	CH 74 VOC- ATIONAL/ TECHNICAL	OTHER PROGRAMS	UNDISTRIB- UTED	TOTAL	CITY/TOWN APPRO- PRIATION

3499	Professional Salaries (01)	0	0	0	0	0
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Costs for Instructional Staff to Attend Professional Development (2356)

3501	Professional Salaries (01)	0	0	0	0	0
3502	Other Salaries (03)	0	0	0	0	0
3503	Supplies and Materials (05)	0	0	0	0	0
3504	Other Expenses (06)	20,064	2,680	0	22,744	0
3505	Sub-total	20,064	2,680	0	22,744	0

Outside Professional Development Providers for Instructional Staff (2358)

3506	Contracted Services (04)	0	0	0	0	0
3507	Supplies and Materials (05)	0	0	0	0	0
3508	Other Expenses (06)	636	600	0	1,236	0
3509	Sub-total	636	600	0	1,236	0

Textbooks (2419)

3511	Supplies and Materials (05)	119,631	0	0	119,631	0
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Other Instructional Materials (2415)

3514	Contracted Services (04)	0	0	0	0	0
3515	Supplies and Materials (05)	1,421	0	0	1,421	0
3516	Other Expenses (06)	0	0	0	0	0
3519	Sub-total	1,421	0	0	1,421	0

Instructional Equipment (2420)

3524	Contracted Services (04)	0	0	0	0	0
3525	Supplies and Materials (05)	0	287	0	287	0
3526	Other Expenses (06)	0	0	0	0	0
3529	Sub-total	0	287	0	287	0

General Supplies (2430)

3535	Supplies and Materials (05)	63,960	4,036	0	68,026	0
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Other Instructional Services (2440)

3540	Other Salaries (03)	0	0	0	0	0
3541	Contracted Services (04)	0	0	0	0	0
3542	Supplies and Materials (05)	6,461	0	0	6,461	0
3543	Other Expenses (06)	307	0	0	307	0
3544	Sub-total	6,768	0	0	6,768	0

SCHEDULE 3
INSTRUCTIONAL EXPENDITURES

	1	2	3	4	5	6	7
	REGULAR DAY	SPECIAL EDUCATION	CH 74 VOC-ATIONAL/TECHNICAL	OTHER PROGRAMS	UNDISTRIB-UTED	TOTAL	CITY/TOWN APPROPRIATION

1. GENERAL FUND

	1	2	3	4	5	6	7
	REGULAR DAY	SPECIAL EDUCATION	CH 74 VOC-ATIONAL/TECHNICAL	OTHER PROGRAMS	UNDISTRIB-UTED	TOTAL	CITY/TOWN APPROPRIATION
Instructional Hardware—Student and Staff Devices (computers) (2451)							
733	3545	0	0	0	0	0	0
	Contracted Services (04)						
794	3546	0	0	0	0	0	0
	Supplies and Materials (05)						
795	3547	0	0	0	0	0	0
	Other Expenses (06)						
796	3548	0	0	0	0	0	0
	Sub-total						
Instructional Hardware—All Other (2453)							
798	3549	0	0	0	0	0	0
	Contracted Services (04)						
799	3550	6,375	0	0	0	6,375	6,375
	Supplies and Materials (05)						
800	3551	22,873	0	0	0	22,873	22,873
	Other Expenses (06)						
801	3552	29,248	0	0	0	29,248	29,248
	Sub-total						
Instructional Software and Other Instructional Materials (2455)							
803	3553	0	0	0	0	0	0
	Contracted Services (04)						
804	3554	8,868	0	0	0	8,868	8,868
	Supplies and Materials (05)						
805	3555	0	0	0	0	0	0
	Other Expenses (06)						
806	3556	8,868	0	0	0	8,868	8,868
	Sub-total						
Guidance Including Guidance Counselors and Adjustment Counselors (2710)							
808	3561	179,730	223,975	0	0	403,705	403,705
	Professional Salaries (01)						
809	3562	28,098	18,792	0	0	46,890	46,890
	Contracted Services (02)						
810	3563	0	0	0	0	0	0
	Other Salaries (03)						
811	3564	3,990	0	0	0	3,990	3,990
	Contracted Services (04)						
812	3565	1,743	0	0	0	1,743	1,743
	Supplies and Materials (05)						
813	3566	0	0	0	0	0	0
	Other Expenses (06)						
814	3569	213,561	242,707	0	0	456,268	456,268
	Sub-total						
Testing and Assessment (2720)							
816	3571	0	37,165	0	0	37,165	37,165
	Professional Salaries (01)						
817	3572	0	0	0	0	0	0
	Clerical Salaries (02)						
818	3573	0	0	0	0	0	0
	Other Salaries (03)						
819	3574	0	0	0	0	0	0
	Contracted Services (04)						
820	3575	0	973	0	0	973	973
	Supplies and Materials (05)						
821	3576	0	179	0	0	179	179
	Other Expenses (06)						
822	3579	0	38,317	0	0	38,317	38,317
	Sub-total						
Psychological Services (2800)							
824	3581	0	173,034	0	0	173,034	173,034
	Professional Salaries (01)						
825	3582	0	0	0	0	0	0
	Clerical Salaries (02)						
826	3583	0	0	0	0	0	0
	Other Salaries (03)						
827	3584	0	0	0	0	0	0
	Contracted Services (04)						
828	3585	0	0	0	0	0	0
	Supplies and Materials (05)						
829	3586	0	0	0	0	0	0
	Other Expenses (06)						
830	3589	0	173,034	0	0	173,034	173,034
	Sub-total						
831	3599	6,389,317	3,571,396	0	0	9,960,713	9,960,713
	TOTAL INSTRUCTIONAL SERVICES (2000)						

SCHEDULE 3
INSTRUCTIONAL EXPENDITURES

8	9	10	11	12	13	14	15	16	17	18
Title I Fund Code 305	Federal Grants			State Grants			Revolving and Special Funds			Total
	IDEA Fund Code 240	Other DESE Admin- istered	Other	DESE Admin- istered	Other	Circuit Breaker	Private Grants & Gifts	Sch Choices & Other Day Tuition	Other Local Receipts	

II GRANTS AND OTHER FUNDING SOURCES

Line	Curriculum Directors and Department Heads (Supervisory) (2110)	Curriculum Directors and Department Heads (Non-Supervisory) (2120)	Instructional Technology Leadership and Training (2130)	Total							
841	3601	Professional Salaries (01)	0	0	0	0	0	0	0	0	102,833
842	3602	Clerical Salaries (02)	0	0	0	0	0	0	0	0	45,233
843	3603	Other Salaries (03)	0	0	0	0	0	0	0	0	87,975
844	3604	Contracted Services (04)	0	0	0	0	0	0	0	0	0
845	3605	Supplies and Materials (05)	0	0	0	0	0	0	0	0	1,384
846	3606	Other Expenses (06)	0	0	0	0	0	0	0	0	1,550
847	3609	Sub-total	0	0	0	0	0	0	0	0	238,974
Curriculum Directors and Department Heads (Non-Supervisory) (2120)											
849	3611	Professional Salaries (01)	0	0	0	0	0	0	0	0	78,438
850	3612	Clerical Salaries (02)	0	0	0	0	0	0	0	0	0
851	3613	Other Salaries (03)	0	0	0	0	0	0	0	0	27,905
852	3614	Contracted Services (04)	0	0	0	0	0	0	0	0	0
853	3615	Supplies and Materials (05)	0	0	0	0	0	0	0	0	5,250
854	3616	Other Expenses (06)	0	0	0	0	0	0	0	0	0
855	3619	Sub-total	0	0	0	0	0	0	0	0	111,593
Instructional Technology Leadership and Training (2130)											
857	3621	Professional Salaries (01)	0	0	0	0	0	0	0	0	0
858	3622	Clerical Salaries (02)	0	0	0	0	0	0	0	0	0
859	3623	Other Salaries (03)	0	0	0	0	0	0	0	0	0
860	3624	Contracted Services (04)	0	0	0	0	0	0	0	0	0
861	3625	Supplies and Materials (05)	0	0	0	0	0	0	0	0	0
862	3626	Other Expenses (06)	0	0	0	0	0	0	0	0	0
863	3627	Sub-total	0	0	0	0	0	0	0	0	0

SCHEDULE 3
INSTRUCTIONAL EXPENDITURES

8	9	10	11	12	13	14	15	16	17	18	
Title I Fund Code 305	Federal Grants			State Grants			Revolving and Special Funds				Total
	IDEA Fund Code 240	Other DESE Admin- istered	Other	DESE Admin- istered	Other	Circuit Breaker	Private Grants & Gifts	Soft Choice & Other Day Tuition	Other Local Receipts		

II GRANTS AND OTHER FUNDING SOURCES

School Leadership-Building (2210)

865	3629	Professional Salaries (01)	0	0	0	0	0	0	0	0	0	589,046
866	3630	Clerical Salaries (02)	0	0	0	0	0	0	0	0	0	234,586
867	3631	Other Salaries (03)	727	0	2,300	0	0	0	0	0	0	4,827
868	3632	Contracted Services (04)	0	0	0	0	0	0	0	0	0	0
869	3633	Supplies and Materials (05)	0	0	0	0	0	0	0	0	0	4,920
870	3634	Other Expenses (06)	0	0	0	0	0	0	0	0	0	8,201
871	3635	Sub-total	727	0	2,300	0	0	0	0	0	0	840,580

Administrative Technology and Support - Schools (2250)

873	3644	Contracted Services (04)	0	0	0	0	0	0	0	0	0	15,271
874	3645	Supplies and Materials (05)	0	0	0	0	0	0	0	0	0	1,074
875	3646	Other Expenses (06)	0	0	0	0	0	0	0	0	0	2,458
876	3649	Sub-total	0	0	0	0	0	0	0	0	0	18,803

Teachers (2305)

878	3650	Professional Salaries (01)	30,792	0	18,153	0	0	0	0	0	0	84,383
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Medical/ Therapeutic Services (2320)

880	3652	Professional Salaries (01)	0	0	0	0	0	0	0	0	0	227,187
881	3653	Clerical Salaries (02)	0	0	0	0	0	0	0	0	0	0
882	3654	Other Salaries (03)	0	0	0	0	0	0	0	0	0	0
883	3655	Contracted Services (04)	0	0	0	0	0	0	0	0	0	280,907
884	3656	Supplies and Materials (05)	0	0	0	0	0	0	0	0	0	0
885	3657	Other Expenses (06)	0	0	0	0	0	0	0	0	0	0
886	3659	Sub-total	0	0	0	0	0	0	0	0	0	508,094

SCHEDULE E 3
INSTRUCTIONAL EXPENDITURES

	8		9		10		11		12		13		14		15		16		17		18
	Title I Fund Code 305	IDEA Fund Code 240	Other DESE Admin- istered	Other	DESE Admin- istered	Other	Circuit Breaker	Private Grants & Gifts	Soft Choice & Other Day Tuition	Other Local Receipts	Total										
II GRANTS AND OTHER FUNDING SOURCES																					
Substitutes, Long Term (2324)																					
888	3662	Professional Salaries (01)	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0
889	3663	Other Salaries (03)	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	36,986
890	3664	Contracted Services (04)	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0
891	3665	Sub-total	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	36,986
Substitutes, Short Term (2325)																					
893	3667	Other Salaries (03)	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	52,485
894	3668	Contracted Services (04)	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0
895	3669	Sub-total	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	52,485
All Non-Clerical Paraprofessionals/Instructional Assistants (2330)																					
897	3673	Other Salaries (03)	11,951	0	9,894	0	0	0	0	0	0	0	37,015	0	26,798	0	1,289,001	0	0	0	1,289,001
898	3674	Contracted Services (04)	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0
899	3675	Sub-total	11,951	0	9,894	0	0	0	0	0	0	0	37,015	0	26,798	0	1,289,001	0	0	0	1,289,001
Librarians and Media Center Directors (2340)																					
901	3676	Professional Salaries (01)	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	55,214
902	3677	Clerical Salaries (02)	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0
903	3678	Other Salaries (03)	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	20,782
904	3679	Sub-total	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	75,976
Distance Learning and Online Coursework (2345) (Including Tuition for Dual Enrollment and SPED Transition Programs)																					
906	3681	Contracted Services (04)	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	2,325
907	3682	Supplies and Materials (05)	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0
908	3685	Other Expenses (06)	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	16,474
909	3686	Sub-total	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	18,799
Professional Development Leadership (2351)																					
911	3688	Professional Salaries (01)	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0
912	3689	Clerical Salaries (02)	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0
913	3690	Other Salaries (03)	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0
914	3691	Contracted Services (04)	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0
915	3692	Supplies and Materials (05)	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0
916	3693	Other Expenses (06)	0	0	1,500	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	1,500
917	3694	Sub-total	0	0	1,500	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	1,500

SCHEDULE 3
INSTRUCTIONAL EXPENDITURES

II GRANTS AND OTHER FUNDING SOURCES

	3		9			10		11		12		13		14		15		16		17		18
	Title I Fund Code 305	IDEA Fund Code 240	Other DESE Admin- istered	Other	DESE Admin- istered	Other	Circuit Breaker	Private Grants & Sch Choice & Other Day Tuition	Other Local Receipts	Total												
Instructional Coaches (2352)																						
919	3695	Professional Salaries (01)	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	
920	3696	Contracted Services (04)	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	
921	3697	Supplies and Materials (05)	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	
922	3699	Other Expenses (06)	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	
923	3699	Sub-total	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	
Stipends for Teachers Providing Instructional Coaching (2354)																						
925	3700	Professional Salaries (01)	0	0	2,379	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	2,379	
Costs for Instructional Staff to Attend Professional Development (2355)																						
927	3701	Professional Salaries (01)	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	
928	3702	Other Salaries (03)	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	
929	3703	Supplies and Materials (05)	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	
930	3704	Other Expenses (06)	0	0	4,704	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	28,804	
931	3705	Sub-total	0	0	4,704	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	28,804	
Outside Professional Development Providers for Instructional Staff (2358)																						
933	3705	Contracted Services (04)	0	0	14,459	0	0	1,077	0	0	0	0	0	0	0	0	0	0	0	0	15,536	
934	3707	Supplies and Materials (05)	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	
935	3708	Other Expenses (06)	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	14,080	
936	3709	Sub-total	0	0	14,459	0	0	1,077	0	0	0	0	0	0	0	0	0	0	0	0	14,080	
Textbooks (2410)																						
938	3711	Supplies and Materials (05)	0	0	884	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	120,315
Other Instructional Materials (2415)																						
940	3714	Contracted Services (04)	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	
941	3715	Supplies and Materials (05)	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	1,421	
942	3716	Other Expenses (06)	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	
943	3719	Sub-total	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	1,421	

SCHEDULE 3
INSTRUCTIONAL EXPENDITURES

	8	9			10		11	12		13	14	15			16	17	18
		The I Fund Code 305	IDEA Fund Code 240	Other DESE Admin- istered	Other	DESE Admin- istered		Other	Circuit Breaker			Private Grants & Gifts	Sch Choice & Other Day Tuition	Other Local Receipts			
II GRANTS AND OTHER FUNDING SOURCES																	
Instructional Equipment (2420)																	
945	3724	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0
946	3725	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	267
947	3726	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0
948	3729	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	267
	Sub-total																
	General Supplies (2430)																
950	3735	244	0	4,540	0	0	0	0	0	0	0	8,247	0	11,736	0	92,792	
	Other Instructional Services (2440)																
952	3740	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0
953	3741	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0
954	3742	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	6,461
955	3743	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	307
956	3744	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	6,768
	Sub-total																
	Instructional Hardware - Student and Staff Devices (computers) (2451)																
958	3745	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0
959	3746	0	0	205,567	0	44,223	0	25,662	0	0	0	0	0	0	0	0	275,552
960	3747	0	0	4,112	0	0	0	4,112	0	0	0	0	0	0	0	0	4,112
961	3748	0	0	209,779	0	44,223	0	25,662	0	0	0	0	0	0	0	0	279,664
	Sub-total																
	Instructional Hardware - All Other (2453)																
963	3749	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0
964	3750	0	0	21,731	0	0	0	0	0	0	0	0	0	0	0	0	28,106
965	3751	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	22,873
966	3752	0	0	21,731	0	0	0	0	0	0	0	0	0	0	0	0	50,979
	Sub-total																
	Instructional Software and Other Instructional Materials (2455)																
968	3753	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0
969	3754	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	8,868
970	3755	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	1,693
971	3756	0	0	0	0	0	0	0	0	1,693	0	0	0	0	0	0	10,561

SCHEDULE 3
INSTRUCTIONAL EXPENDITURES

	8		9		10		11		12		13		14		15		16		17		18
	Title I Fund Code 395	IDEA Fund Code 240	Other DESE Admin- istered	Other	DESE Admin- istered	Other	Circuit Breaker	Private Grants & Gifts	Sch Choice & Other Day Tuition	Other Local Receipts	Total										
II GRANTS AND OTHER FUNDING SOURCES																					
Guidance Including Guidance Counselors and Adjustment Counselors (22710)																					
973	3761	Professional Salaries (01)	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	403,705
974	3762	Clerical Salaries (02)	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	46,830
975	3763	Other Salaries (03)	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0
976	3764	Contracted Services (04)	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	3,990
977	3765	Supplies and Materials (05)	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	1,743
978	3766	Other Expenses (06)	0	0	0	0	0	0	0	0	8,823	8,823	0	0	0	0	0	0	0	0	8,823
975	3769	Sub-total	0	0	0	0	0	0	0	0	8,823	8,823	0	0	0	0	0	0	0	0	465,091
Testing and Assessment (2720)																					
981	3771	Professional Salaries (01)	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	37,166
982	3772	Clerical Salaries (02)	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0
983	3773	Other Salaries (03)	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0
984	3774	Contracted Services (04)	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0
985	3775	Supplies and Materials (05)	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	973
986	3776	Other Expenses (06)	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	179
987	3779	Sub-total	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	38,317
Psychological Services (2800)																					
989	3781	Professional Salaries (01)	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	173,034
990	3782	Clerical Salaries (02)	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0
991	3783	Other Salaries (03)	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0
992	3784	Contracted Services (04)	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0
993	3785	Supplies and Materials (05)	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0
994	3786	Other Expenses (06)	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0
995	3789	Sub-total	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	173,034
996	3799	TOTAL INSTRUCTIONAL SERVICES (2000)	43,713	0	290,123	0	45,300	36,178	37,015	9,603	125,241	12,758	11,474,173								

**SCHEDULE 4
SPECIAL EDUCATION EXPENDITURES
BY PLACEMENT**

**EXPENDITURES BY SCHOOL COMMITTEE,
CITY OR TOWN, AND CIRCUIT BREAKER**

Instructional Services(2000)

	1 3-5 Yr. Olds all placements (000023- 30 - 49)	2 Age 5-21 Public School Programs (000034-10, 20, & 40)	3 Age 5-21 Public Separate Day School (000034-11)	4 Age 5-21 Private Separate Day School (000034-50)	5 Age 5-21 Residential School (000034-60)	6 Age 5-21 Homebound/ Hospital (000034-70)	7 Age 5-21 Residential Institution (000034-90)	8 Screening and Team Evaluation	9 TOTAL
1006 3810 Supervisory (2100)	5,903	285,175	1,181	7,084	4,723	2,361	0	13,608	320,034
1007 3815 School Building Leadership (2200)									0
1008 3820 Teaching (2300)	109,421	2,672,455						48,120	2,829,996
1009 3830 Textbooks & Instructional Equipment (2400)		4,322							4,322
1010 3840 Guidance (2700)	7,844	272,029						1,152	281,024
1011 3850 Psychological (2800)	8,552	184,482							173,034
1012 3860 TOTAL INSTRUCTIONAL SERVICES	131,720	3,398,463	1,181	7,084	4,723	2,361	0	62,880	3,608,412
1013 3870 Non-Public Health Services (6900)									0
Payments to Other Districts (9000)									
1015 3880 Tuition to Mass. Public Schools (9100)							0		0
1016 3885 School Choice Tuition (9110)	0	53,422	0	0	0	0	0		53,422
1017 3887 Tuition to Commonwealth Charter Schools (9120)		3,188							3,188
1018 3888 Tuition to Horace Mann Charter Schools (9120)									0
1019 3890 Tuition to Out-of-State Schools (9200)					290,774				290,774
1020 3900 Tuition to Private Schools (9300)				445,401	720,016				1,165,417
1021 3910 Tuition to Collaboratives (9400)				253,143					253,143
1022 3920 TOTAL TUITION	0	56,610	0	698,543	980,790	0	0	0	1,735,943
1023 3930 EXP FROM GRANTS, REVOLVING FUNDS (NOT CB) (2000, 6800, 6900, and 9000)		21,294		297,309					318,603
1024 3950 TOTAL EXPENDITURES	131,720	3,476,367	1,181	1,002,936	985,513	2,361	0	62,880	5,662,958

Schedule 18 Survey

Please answer questions 1-18 as they pertain to your district's current teacher's contract. If your contract has expired, please answer based on the scale being used this year through a memorandum of agreement or evergreen clause. Enter NA for any items that do not apply to your district.

		Response	
		Start (m/d/yy)	End (m/d/yy)
1.	What are the effective dates (start and end dates) of your current teacher's contract?	9/1/20	8/31/21
2.	What are the annual negotiated salary increases (% COLA) provided for in your current teacher contract? Provide all relevant years.	FY19	1.75%
		FY20	1.75%
		FY21	0.00%
		FY22	?
3.	Please provide the number of lanes in your current teacher salary schedule.	N lanes	7
4.	Please provide the number of steps in your current teacher salary schedule.	N steps	11
5.	What are the lowest step, step 5, and top step salary amounts (\$/year) for the bachelors, masters, and highest lane in your FY21 teacher salary schedule? Do not include longevity or other credits.	Lowest step	Bachelors Masters Highest \$47,002.00 \$49,350.00 \$52,800.00
		Step 5	Bachelors Masters Highest \$52,645.00 \$55,214.00 \$59,063.00
		Highest step	Bachelors Masters Highest \$74,495.00 \$78,438.00 \$85,517.00
		Yes/No	Yes
		N years	15
6.	Does your teacher contract include longevity?	Yes/No	Yes
		N years	15
7.	If yes, how many years must a teacher work to be eligible for the first level of longevity?	\$ amount	\$1,000.00
		%	
8.	How much is the first level of longevity (enter \$ amount or %)?	N years	30
		\$ amount	\$3,000.00
9.	How many years must a teacher work to be eligible for the highest level of longevity?	N years	
		\$ amount	
10.	How much is the highest level of longevity (enter \$ amount or %)?	%	
		\$ amount	
11.	Please provide the number of days specified in your teacher contract or otherwise in the following categories:	Teacher work year	183
		Instructional year	180
		Early release	
			2

Schedule 18 Survey

Please answer questions 1-18 as they pertain to your district's current teacher's contract. If your contract has expired, please answer based on the scale being used this year through a memorandum of agreement or evergreen clause. Enter NA for any items that do not apply to your district.

					Response
12.	Please provide the number of early release days for professional development:				2
13.	Please provide the number of sick days, personal days, and max accumulation of sick days provided in your current teacher's contract:	N sick days			15
		N personal days			4
		Max accumulation			150

Schedule 18 Survey

Please answer questions 1-18 as they pertain to your district's current teacher's contract. If your contract has expired, please answer based on the scale being used this year through a memorandum of agreement or evergreen clause. Enter NA for any items that do not apply to your district.

		Response		
		Highest %	Lowest %	
14.	Based on the health insurance plans that are available in your district, what are your district's highest and lowest employer shares for health insurance for active and retired employees?	Employer share: Active employees	Highest %	80.00%
		Employer share: Retired employees	Lowest %	80.00%
			Highest %	50.00%
		Lowest %	50.00%	
15.	Does your accounting system permit the reporting of all school district expenditures by fund source, object, and function and the reporting of instructional costs by program and school, see 603 CMR 10.03 3(a)?	Yes/No		No
16.	Does your accounting system include school location codes?	Yes/No		Yes
17.	Does your district use DSEF function codes in the coding structure in your accounting software or is a crosswalk needed?			Both
		Yes/No	Regular education	No
18.	Do you provide your own self-operated regular or special education transportation?	Yes/No	Special education	No

EXPENDITURE SUMMARY FY21
ALL FUND TYPES

	1	2	3	4	5	6	7	8	9	10	11
	SCH COMM APPROP- RATIONS	CITY/TOWN APPROP- RATIONS	FEDERAL GRANTS	STATE GRANTS	CIRCUIT BREAKERS	PRIVATE GRANTS & GIFTS	SCH CHOICE & OTHER TUITION	ATHLETIC FUND	SCHOOL NUTRITION	OTHER LOCAL RECEIPTS	TOTAL
1240	8300 School Committee (1110)	0	0	0	0	0	0	0	0	0	24,905
1241	8305 Superintendent (1210)	213,025	0	0	0	0	0	0	0	0	213,025
1242	8310 Assistant Superintendents (1220)	0	0	0	0	0	0	0	0	0	0
1243	8315 Other District-Wide Administration (1230)	0	0	0	0	0	0	0	0	0	0
1244	8320 Business and Finance (1410)	221,239	141,941	0	0	0	0	0	0	0	363,180
1245	8325 Human Resources and Benefits (1420)	0	0	0	0	0	0	0	0	0	0
1246	8330 Legal Service For School Committee (1430)	48,558	0	0	0	0	0	0	0	0	48,558
1247	8335 Legal Settlements (1435)	0	0	0	0	0	0	0	0	0	0
1248	8340 Administrative Technology--Districtwide (1450)	39,017	0	66,784	0	0	0	0	0	0	110,703
1249	8345 Curriculum Directors and Dept. Heads (Supervisory) (2110)	238,974	0	4,902	0	0	0	0	0	0	238,974
1250	8350 Curriculum Directors and Dept. Heads (Non-Supervisory) (2120)	111,593	0	0	0	0	0	0	0	0	111,593
1251	8355 Instructional Technology Leadership and Training (2130)	0	0	0	0	0	0	0	0	0	0
1252	8360 School Leadership-Building (2210)	837,553	0	3,027	0	0	0	0	0	0	840,580
1253	8365 Administrative Technology and Support - Schools (2230)	18,803	0	0	0	0	0	0	0	0	18,803
1254	8370 Teachers (2305)	6,845,798	0	48,945	0	0	84,383	0	0	1,022	6,980,148
1255	8385 Medical/Therapeutic Services (2320)	508,094	0	0	0	0	0	0	0	0	508,094
1256	8391 Substitutes, Long Term (2324)	36,996	0	0	0	0	0	0	0	0	36,996
1257	8392 Substitutes, Short Term (2325)	52,465	0	0	0	0	0	0	0	0	52,465
1258	8395 Non-Clerical Paraprofs./Instructional Assistants (2330)	1,203,343	0	21,845	0	0	26,798	0	0	0	1,289,001
1259	8400 Librarians and Media Center Directors (2340)	75,976	0	0	0	0	0	0	0	0	75,976
1260	8401 Distance Learning and Online Coursework (2345) (Including Tuition	18,799	0	0	0	0	0	0	0	0	18,799
1261	8405 Professional Development Leadership (2351)	0	1,500	0	0	0	0	0	0	0	1,500
1262	8409 Instructional Coaches (2352)	0	0	0	0	0	0	0	0	0	0
1263	8413 Stipends for Instructional Coaching (2354)	0	2,379	0	0	0	0	0	0	0	2,379
1264	8417 Costs for Instructional Staff to Attend Prof. Dev. (2356)	22,744	4,704	0	0	1,356	0	0	0	0	28,804
1265	8421 Outside Prof. Dev. Providers for Instructional Staff (2358)	1,236	14,459	1,077	0	0	14,060	0	0	0	30,832
1266	8425 Textbooks (2410)	119,631	684	0	0	0	0	0	0	0	120,315
1267	8430 Other Instructional Materials (2415)	1,421	0	0	0	0	0	0	0	0	1,421

EXPENDITURE SUMMARY FY21
ALL FUND TYPES

	1	2	3	4	5	6	7	8	9	10	11
	SCH COMM APPROP- RATIONS	CITY/TOWN APPROP- RATIONS	FEDERAL GRANTS	STATE GRANTS	CIRCUIT BREAKER	PRIVATE GRANTS & GIFTS	SCH CHOICE & OTHER TUITION	ATHLETIC FUND	SCHOOL NUTRITION	OTHER LOCAL RECEIPTS	TOTAL
1268	8435										287
	Instructional Equipment (2420)										287
1269	8440										287
	General Supplies (2430)										287
1270	8445										92,792
	Other Instructional Services (2440)										92,792
1271	8450										6,768
	Instructional Hardware - Student and Staff Devices (computers) (2440)										6,768
1272	8455										279,664
	Instructional Hardware - All Other (2453)										279,664
1273	8460										50,979
	Instructional Software and Other Instructional Materials (2455)										50,979
1274	8465										10,561
	Guidance Counselors and Adjustment Counselors (2710)										10,561
1275	8470										465,091
	Testing and Assessment (2720)										465,091
1276	8475										38,317
	Psychological Services (2800)										38,317
1277	8480										173,034
	TOTAL INSTRUCTION (2000)										173,034
1278	8485										12,758
	Attendance and Parent Liaison Services (3100)										12,758
1279	8490										11,474,173
	Medical/Health Services (3200)										11,474,173
1280	8495										282,920
	Transportation Services (3300)										282,920
1281	8500										1,279,727
	Food Services (3400)										1,279,727
1282	8505										272,283
	Athletics (3510)										272,283
1283	8510										6,111
	Other Student Body Activities (3520)										6,111
1284	8515										190,101
	School Security (3600)										190,101
1285	8520										44,919
	Custodial Services (4110)										44,919
1286	8525										51,021
	Heating of Buildings (4120)										51,021
1287	8530										488,204
	Utility Services (4130)										488,204
1288	8535										172,245
	Maintenance of Grounds (4210)										172,245
1289	8540										444,306
	Maintenance of Buildings (4220)										444,306
1290	8545										66,235
	Building Security System (4225)										66,235
1291	8550										395,685
	Maintenance of Equipment (4230)										395,685
1292	8555										11,316
	Extraordinary Maintenance (4300)										11,316
1293	8560										26,622
	Technology Infrastructure, Maintenance, and Support-Salaries (4400)										26,622
1294	8565										166,633
	Technology Infrastructure, Maintenance, and Support-All Other (4400)										166,633
											83,388
											83,388

EXPENDITURE SUMMARY FY21
ALL FUND TYPES

	1	2	3	4	5	6	7	8	9	10	11	
	SCH COMM APPROP-RATIONS	CITY/TOWN APPROP-RATIONS	FEDERAL GRANTS	STATE GRANTS	CIRCUIT BRACERS	PRIVATE GRANTS & GIFTS	SCH CHOICE & OTHER TUITION	ATHLETIC FUND	SCHOOL NUTRITION	OTHER LOCAL RECEIPTS	TOTAL	
1295	8570	Employer Retirement Contributions (5100)	0	376,040	4,336	0	0	0	0	0	380,376	
1296	8572	Employee Separation Costs (5150)	0	0	0	0	0	0	0	0	0	
1297	8575	Insurance for Active Employees (5200)	0	2,111,229	0	0	0	0	0	0	2,111,229	
1298	8580	Insurance for Retired School Employees (5250)	0	165,229	0	0	0	0	0	0	165,229	
1299	8585	Other Non-Employee Insurance (5260)	0	126,876	0	0	0	0	0	0	126,876	
1300	8590	Rental Lease of Equipment (5300)	0	0	0	0	0	0	0	0	0	
1301	8595	Rental Lease of Buildings (5350)	0	0	0	0	0	0	0	0	0	
1302	8600	Short Term Interest RAN'S (5400)	0	0	0	0	0	0	0	0	0	
1303	8605	Short Term Interest BAN'S (5450)	0	0	0	0	0	0	0	0	0	
1304	8610	Other Fixed Charges (5500)	0	0	0	0	0	0	0	0	0	
1305	8612	School Crossing Guards (5550)	0	0	0	0	0	0	0	0	0	
1306	8615	Indirect Cost Transfers	0	0	0	0	0	0	0	0	0	
1307	8620	Civic Activities and Community Services (6200)	0	0	0	0	0	0	0	0	0	
1308	8625	Recreation Services (6300)	0	0	0	0	0	0	0	0	0	
1309	8630	Health Services to Non-Public Schools (6800)	0	0	0	0	0	0	0	0	0	
1310	8635	Transportation To Non-Public Schools (6900)	0	0	0	0	0	0	0	0	0	
1311	8640	Purchase of Land & Buildings (7100, 7200)	0	0	0	0	0	0	0	0	0	
1312	8645	Equipment (7300, 7400)	0	0	0	0	0	0	0	0	0	
1313	8650	Capital Technology (7350)	0	0	0	0	0	0	0	0	0	
1314	8655	Major Vehicles (7500, 7600)	0	0	0	0	0	0	0	0	0	
1315	8660	Debt Retirement/Sch Construction (8100)	0	1,460,000	0	0	0	0	0	0	1,460,000	
1316	8665	Debt Service/Sch Construction (8200)	0	670,225	0	0	0	0	0	0	670,225	
1317	8670	Debt Service/Educ & Other (8400, 8600)	0	0	0	0	0	0	0	0	0	
1318	8675	Tuition to Mass. Schools (9100)	0	0	0	0	0	0	0	0	0	
1319	8680	School Choice Tuition (9110)	0	423,606	0	0	0	0	0	0	423,606	
1320	8685	Tuition to Commonwealth Charter Schools (9120)	0	45,540	0	0	0	0	0	0	45,540	
1321	8690	Tuition to Horace Mann Charter Schools (9120)	0	0	0	0	0	0	0	0	0	
1322	8691	Charter Transportation Tuition (9130)	0	0	0	0	0	0	0	0	0	
1323	8695	Tuition to Out-of-State Schools (9200)	0	192,914	0	67,861	0	0	0	0	260,775	
1324	8700	Tuition to Non-Public Schools (9300)	0	76,995	0	1,088,421	0	0	0	0	1,462,725	
1325	8705	Tuition to Collaboratives (9400)	0	18,087	0	235,056	0	0	0	0	253,143	
1326	8710	Regional School Assessment (9500)	0	1,672,690	0	0	0	0	0	0	1,672,690	
1327	8715	TOTAL EXPENDITURES, ALL FUNDS	15,055,891	7,290,141	796,602	92,380	1,428,353	9,603	311,780	33,690	205,162	18,911,252,242,513

FY21 Net School Spending		School Committee	City or Town		Total
077 Douglas					
10	1. Administration (1000)	546,744	158,220	<FY21 Budget	704,964
11	2. Instruction (2000)	10,874,242	0	<FY21 Budget	10,874,242
12	3. Attendance-Health (3100, 3200)	282,920	0	<FY21 Budget	282,920
13	4. Food Services (3400)	59,167			59,167
14	5. Athletics/Student Activities/ Security (3500, 3600)	196,108	49,509		245,617
15	6. Maintenance (4000)	1,545,758	50,000	<FY21 Budget	1,595,758
16	7. Employee Benefits (5100)	0	376,040		376,040
17	8. Insurance (5200)	0	2,238,105		2,238,105
18	9. Retired Employee Insurance (5250)	0	165,229		165,229
19	10. Rentals (5300)	0	0	<FY21 Budget	0
20	11. Short Term Interest RAN's (5400)	0	0		0
21	12. Tuition (9000)	287,996	466,332		754,328
22	13. Total School Spending (1 through 12)	13,792,935	3,503,435		17,296,370
23	14. School Revenues				
24	14a) FY21 School Revenues	0		<FY21 Budget	0
25	14b) FY21 Charter Reimbursement		42,726		42,726
26	14c) Subtotal, School Revenues (14a+14b)	0	42,726		42,726
27					
28	15. Net School Spending (13 - 14c)	13,792,935	3,460,709		17,253,644
29	16. FY21 Required Net School Spending				16,115,496
30	17. FY20 Carry-Over Into FY21				0
31	18. Total FY21 Requirement (16 + 17)				16,115,496
32	19. Unexpended Net School Spending (18 - 15)				0
33	20. Percent Unexpended (19 / 16)				0.00%
34	21. FY21 Carry-Over (19 or 5% of 16 or 0 if 17 > 0)				0
35	22. Penalty (19 - 21)				0

Net
A
SC Revenue

Total

FY22 Budgeted Net School Spending		School Committee	City or Town	Total
077 Douglas				
40	23. Administration (1000)	720,118	149,031	869,149
41	24. Instruction (2000)	11,284,263	0	11,284,263
42	25. Attendance-Health (3100, 3200)	310,187	0	310,187
43	26. Food Services (3400)	690		690
44	27. Athletics/Student Activities/ Security (3500,3600)	278,942	53,564	332,506
45	28. Maintenance (4000)	700,837	50,000	750,837
46	29. Employee Benefits (5100)	0	382,913	382,913
47	30. Insurance (5200)	0	2,394,329	2,394,329
48	31. Retired Employee Insurance (5250)	0	165,000	165,000
49	32. Rentals (5300)	0	0	0
50	33. Short Term Interest RAN's (5400)	0	0	0
51	34. Tuition (9000)	705,690	457,915	1,163,605
52	35. Total School Spending (23 through 34)	14,000,727	3,652,752	17,653,479
53	36. Revenues			
54	36a) FY22 Budgeted School Revenues	0		0
55	36b) Projected FY22 Charter Reimbursement (Local Districts)		0	0
56	36c) Subtotal, Net School Spending Revenues (36a+36b)	0	0	0
57				
58	37. Net School Spending (35 - 36)	14,000,727	3,652,752	17,653,479
59	38. FY22 Required Net School Spending			16,284,767
60	39. Carry-Over Into FY22 (21)			0
61	40. Total FY22 Requirement (38 + 39)			16,284,767
62	41. Deficiency (40 - 37)			0

106 Tuition to Non-Public Schools (9300) (line 1810, col 6)
 107 Tuition to Collaboratives (9400) (line 1820, col 6)
 108 Total School Committee Expenditures (line 1850, col 6)

113,678	665,227	76,995	-88.43%
0	142,680	18,087	-87.32%
14,732,214	14,809,499	15,055,891	1.66%

Please Review
Please Review

Comparison of Selected Data Items Reported in FY19 through FY21 (continued)

	FY19	FY20	FY21	Change FY20-FY21	Please review and correct any reporting errors
Schedule 1 - IIB City and Town Expenditures					
113	0	0	0	0.00%	
114	323,196	345,685	376,040	8.78%	
115	0	0	0	0.00%	
116	2,207,422	2,114,294	2,111,229	-0.14%	
117	193,552	184,255	165,229	-10.33%	
118	91,195	95,776	126,876	32.47%	
119	0	0	0	0.00%	
120	0	0	0	0.00%	
121	0	0	0	0.00%	
122	0	0	0	0.00%	
123	1,616,434	1,385,000	1,480,000	5.42%	
124	941,883	728,925	670,225	-8.05%	
125	0	0	0	0.00%	
126	0	0	0	0.00%	
127	359,122	392,771	423,606	7.85%	
128	0	0	45,540	100.00%	
129	0	0	0	0.00%	
130					
131	0	0	0	0.00%	
132	0	0	0	0.00%	
133	0	0	0	0.00%	
134	1,347,666	1,440,278	1,672,690	16.14%	
135	7,430,589	6,959,526	7,290,141	4.75%	
Schedule C2 Expenditures From Grants & Special Funds					
137	45,770	43,974	796,602	1711.52%	Please Review
138	0	0	0	0.00%	
139	10,616	92,130	50,202	-45.51%	
140	50,005	0	42,178	100.00%	
141	1,735,949	1,173,171	1,428,353	21.75%	
142	5,568	19,095	9,603	-49.71%	
143	373,098	1,207,295	311,780	-74.18%	Please Review
144	55,611	0	33,690	100.00%	
145	373,922	285,169	205,162	-28.06%	
146	65,397	107,510	18,911	-82.41%	
Schedule 2 Assessments Received From Members					
148	0	0	0	0.00%	
Total Assessments Received from Members (line 3370, col 6)					

Comparison of Selected Data Items Reported in FY19 through FY21 (continued)

	FY19	FY20	FY21	Change FY20-FY21	Please review and correct any reporting errors
Schedule 3 Instruction Expenditures, School Committee					
153 Curriculum Directors (Supervisory) (2110) (line 3409, col 6)	248,960	204,181	238,974	17.04%	
154 Department Heads (Non-Supervisory) (2120) (line 3419, col 6)	0	27,758	111,593	302.01%	
155 Instructional Technology Leadership and Training (2130) (line 3427, col 6)	0	0	0	0.00%	
156 School Leadership-Building (2210) (line 3434, col 6)	839,699	834,007	837,553	0.43%	
157 Administrative Technology and Support - Schools (2250) (line 3449, col 6)	0	12,504	18,803	50.38%	
158 Teachers (2305) (line 3450, col 6)	6,631,661	6,921,318	6,845,798	-1.09%	
159 Medical/Therapeutic Services (2320) (line 3459, col 6)	521,695	514,627	508,094	-1.27%	
160 Substitutes, Long Term (2324) (line 3465, col 6)	33,450	18,910	36,996	95.64%	
161 Substitutes, Short Term (2325) (line 3469, col 6)	61,498	42,096	52,465	24.63%	
162 Non-Clerical Paraprofs./Instructional Assistants (2330) (line 3475, col 6)	1,292,985	1,409,110	1,203,343	-14.60%	
163 Librarians and Media Center Directors (2340) (line 3479, col 6)	70,521	68,669	75,976	10.64%	
164 Distance Learning and Online Coursework (2345) (line 3486, col 6)	0	8,000	18,799	134.99%	
165 Professional Development Leadership (2351) (line 3493, col 6)	0	0	0	0.00%	
166 Instructional Coaches (2352) (line 3498, col 6)	0	0	0	0.00%	
167 Stipends for Teachers Providing Instructional Coaching (2354) (line 3499, col 6)	0	0	0	0.00%	
168 Costs for Instructional Staff to Attend Prof. Dev. (2356) (line 3505, col 6)	40,857	38,014	22,744	-40.17%	
169 Outside Professional Development for Instructional Staff (2358) (line 3509, col 6)	800	0	1,236	100.00%	
170 Textbooks (2410) (line 3511, col 6)	95,452	12,393	119,631	865.34%	
171 Other Instructional Materials (2415) (line 3519, col 6)	956	1,995	1,421	-28.77%	
172 Instructional Equipment (2420) (line 3529, col 6)	44,123	1,565	287	-81.66%	
173 General Supplies (2430) (line 3535, col 6)	92,546	70,921	68,026	-4.08%	
174 Other Instructional Services (2440) (line 3544, col 6)	98	440	6,768	1437.62%	
175 Instructional Hardware -Student and Staff Devices (computers) (2451) (line 3548, col 6)	82,899	40,573	0	-100.00%	
176 Instructional Hardware -All Other (2453) (line 3552, col 6)	19,108	58,372	29,248	-49.89%	
177 Instructional Software and Other Instructional Materials (2455) (line 3556, col 6)	18,481	5,884	8,868	50.71%	
178 Guidance Counselors and Adjustment Counselors (2710) (line 3569, col 6)	426,816	453,620	456,268	0.58%	
179 Testing and Assessment (2720) (line 3579, col 6)	15,787	24,727	38,317	54.96%	
180 Psychological Services (2800) (line 3589, col 6)	144,188	164,737	173,034	5.04%	
181 Total Instruction (2000) (line 3599, col 6)	10,680,579	10,934,421	10,874,242	-0.55%	
Schedule 7 Pupil Transportation					
183 Outside the District Vocational-Technical (line 4200, col 5)	19,109	15,499	17,503	12.93%	
184 Total Expenditures and Depreciation (line 4290, col 5)	1,429,240	1,238,123	1,279,727	3.36%	
185 Total Pupils Transported (line 4290, col 9)	1,000	865	580	-32.95%	

Comparison of Selected Data Items Reported in FY19 through FY21 (continued)

Schedule 19 Annual School Budget 2019, 2020 and 2021

	FY19 EOY (FY20 Sch 19)	FY20 EOY (FY21 Sch 19)	FY21 EOY (FY22 Sch 19)	Change FY21 Sch 19 to FY22 Sch 19	Please review and correct any reporting errors
Estimated Expenditures by City/Town					
223	157,503	158,220	149,031	-5.81%	
224	0	0	0	0.00%	
225	14,871	21,070	18,728	-11.12%	
226	50,000	50,000	50,000	0.00%	
227	0	0	0	0.00%	
228	345,685	376,040	382,913	1.83%	
229	0	0	0	0.00%	
230	2,198,876	2,339,044	2,237,135	-4.36%	
231	202,600	127,326	165,000	29.59%	
232	95,815	126,840	157,194	23.93%	
233	0	0	0	0.00%	
234	0	0	0	0.00%	
235	0	0	14,800	100.00%	
236	1,385,000	1,460,000	1,530,000	4.79%	
237	728,925	670,225	608,275	-9.24%	
238	0	0	0	0.00%	
239	0	0	0	0.00%	
240	365,250	392,771	432,995	10.24%	
241	0	14,908	26,796	79.74%	
242	0	0	0	0.00%	
243	0	0	0	0.00%	
244	0	0	0	0.00%	
245	0	0	0	0.00%	
246	0	0	0	0.00%	
247	1,435,326	1,672,690	1,819,505	8.78%	
248	7,028,026	7,458,642	7,645,937	2.51%	
B. Estimated Revenues From Local Sources					
250	30,000	5,000	20,000	300.00%	
C. Regional School Districts' Approved Budgets					
253	0	0	0	0.00%	

D. Average Teacher Salary FY19 through FY21

256 Total Teacher Salaries
 257 N of FTE Teachers
 258 Average Teacher Salary

	FY19	FY20	FY21	Change FY20-FY21
	6,771,277	7,075,010	6,982,527	-1.31%
	93.3	99.9	97.3	-2.60%
	72,575	70,821	71,763	1.33%

Please review
and correct any
reporting
errors

E. Title I Maintenance of Effort

261 Total Expenditures (if FY21 is < 90% of FY20, MOE is not met)

	FY19	FY20	FY21	FY21 % of FY20
	18,166,318	18,185,393	18,543,117	101.97%

F. IDEA Maintenance of Effort

264 Total Expenditures (if FY21 is < 100% of FY20, MOE is not met)

	FY19	FY20	FY21	FY21 % of FY20
	5,975,734	6,084,435	5,746,867	94.45%

SCHEDULE 7

EXPENDITURES (Report Whole Dollars)

RIDERS

1	2	3	4	5	6	7	8	9
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PUPIL TRANSPORTATION REIMBURSEMENT
FUNCTIONS 3300, 6900

REGULAR EDUCATION	REIMBURSABLE		NON-REIMBURSABLE		DEPRECIATION (See Instruction)	TOTAL (Sum of 1 thru 6)	REIMBURSABLE		NON-REIMBURSABLE	
	EXPENDITURES FOR PUPILS TRANSPORTED AT LEAST 1 1/2 MILES TO AND FROM SCHOOL	BY PUBLIC UTILITIES	EXPENDITURES FOR PUPILS TRANSPORTED LESS THAN 1 1/2 MILES FROM SCHOOL	BY PUBLIC UTILITIES			REGULAR DAY RIDERS TRANSPORTED AT LEAST 1 1/2 MILES TO AND FROM SCHOOL	BY PUBLIC UTILITIES	REGULAR DAY RIDERS TRANSPORTED LESS THAN 1 1/2 MILES FROM SCHOOL	TOTAL (Sum of 8 thru 9)
1036	702,830		156,882			859,712	448		100	548
1037	0		0			0				0
1038	0		0			0				0
1039	702,830		156,882			859,712	448	0	100	548

SPECIAL EDUCATION	EXPENDITURES FOR SPECIAL EDUCATION PUPILS TRANSPORTED WITHIN THE DISTRICT		EXPENDITURES FOR SPECIAL EDUCATION PUPILS TRANSPORTED OUTSIDE THE DISTRICT		DEPRECIATION (See Instruction)	TOTAL (Sum of columns 1 thru 6)	SPECIAL EDUCATION RIDERS TRANSPORTED WITHIN THE DISTRICT		SPECIAL EDUCATION RIDERS TRANSPORTED OUTSIDE THE DISTRICT		TOTAL SPECIAL EDUCATION RIDERS (Sum of 8 and 9)
	8,486	110,314	49,789	233,923			1	13	4	4	
1043	8,486					8,486	1			1	
1044	110,314					110,314	13			13	
1045			49,789			49,789		4		4	
1046			233,923			233,923		4		4	
1047			0			0				0	
1048			0			0				0	
1049			0			0				0	
1050	118,800		283,712			402,512	14	8		22	

SCHEDULE 7

EXPENDITURES (Report Whole Dollars)

RIDERS

1	2	3	4	5	6	7	8	9
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PUPIL TRANSPORTATION REIMBURSEMENT
FUNCTIONS 3300, 6900

REIMBURSABLE	NON-REIMBURSABLE	REIMBURSABLE		NON-REIMBURSABLE	REIMBURSABLE		NON-REIMBURSABLE				
		REGULAR DAY RIDERS TRANSPORTED AT LEAST 1 1/2 MILES TO AND FROM SCHOOL	SCHOOL TRAMS BY PUBLIC UTILITIES		REGULAR DAY RIDERS TRANSPORTED AT LEAST 1 1/2 MILES TO AND FROM SCHOOL	SCHOOL TRAMS BY PUBLIC UTILITIES					
EXPENDITURES FOR PUPILS TRANSPORTED AT LEAST 1 1/2 MILES TO AND FROM SCHOOL	EXPENDITURES FOR PUPILS TRANSPORTED LESS THAN 1 1/2 MILES FROM SCH	DEPR- CATION (See Instructional)	TOTAL (Sum of 1 thru 4)	DEPR- CATION (See Instructional)	TOTAL (Sum of 1 thru 4)	REGULAR DAY RIDERS TRANSPORTED AT LEAST 1 1/2 MILES TO AND FROM SCHOOL	SCHOOL TRAMS BY PUBLIC UTILITIES	REGULAR DAY RIDERS TRANSPORTED AT LEAST 1 1/2 MILES TO AND FROM SCHOOL	SCHOOL TRAMS BY PUBLIC UTILITIES	NON-REIMBURSABLE	TOTAL (Sum of 6 thru 8)
17,503			0		0	10					10

CH 74 VOCATIONAL/TECHNICAL PROGRAMS

REIMBURSABLE	NON-REIMBURSABLE	REIMBURSABLE		NON-REIMBURSABLE	REIMBURSABLE		NON-REIMBURSABLE				
		VOCATIONAL RIDERS TRANSPORTED AT LEAST 1 1/2 MILES TO AND FROM SCHOOL	SCHOOL TRAMS BY PUBLIC UTILITIES		VOCATIONAL RIDERS TRANSPORTED AT LEAST 1 1/2 MILES TO AND FROM SCHOOL	SCHOOL TRAMS BY PUBLIC UTILITIES					
EXPENDITURES FOR VOCATIONAL PUPILS TRANSPORTED AT LEAST 1 1/2 MILES TO & FROM SCHOOL	EXPENDITURES FOR VOCATIONAL PUPILS TRANSPORTED LESS THAN 1 1/2 MILES FROM SCH	DEPR- CATION (See Instructional)	TOTAL (Sum of 1 thru 4)	DEPR- CATION (See Instructional)	TOTAL (Sum of 1 thru 4)	VOCATIONAL RIDERS TRANSPORTED AT LEAST 1 1/2 MILES TO AND FROM SCHOOL	SCHOOL TRAMS BY PUBLIC UTILITIES	VOCATIONAL RIDERS TRANSPORTED AT LEAST 1 1/2 MILES TO AND FROM SCHOOL	SCHOOL TRAMS BY PUBLIC UTILITIES	NON-REIMBURSABLE	TOTAL (Sum of 6 thru 8)
17,503			0		0	10					10

NON-PUBLIC TRANSPORTATION

REIMBURSABLE	NON-REIMBURSABLE	REIMBURSABLE		NON-REIMBURSABLE	REIMBURSABLE		NON-REIMBURSABLE				
		NON-PUBLIC RIDERS TRANSPORTED AT LEAST 1 1/2 MILES TO AND FROM SCHOOL	SCHOOL TRAMS BY PUBLIC UTILITIES		NON-PUBLIC RIDERS TRANSPORTED AT LEAST 1 1/2 MILES TO AND FROM SCHOOL	SCHOOL TRAMS BY PUBLIC UTILITIES					
EXPENDITURES FOR NON-PUBLIC PUPILS TRANSPORTED AT LEAST 1 1/2 MILES TO & FROM SCHOOL	EXPENDITURES FOR NON-PUBLIC PUPILS TRANSPORTED LESS THAN 1 1/2 MILES FROM SCH	DEPR- CATION (See Instructional)	TOTAL (Sum of 1 thru 4)	DEPR- CATION (See Instructional)	TOTAL (Sum of 1 thru 4)	NON-PUBLIC RIDERS TRANSPORTED AT LEAST 1 1/2 MILES TO AND FROM SCHOOL <td>SCHOOL TRAMS BY PUBLIC UTILITIES</td> <td>NON-PUBLIC RIDERS TRANSPORTED AT LEAST 1 1/2 MILES TO AND FROM SCHOOL <td>SCHOOL TRAMS BY PUBLIC UTILITIES</td> <td>NON-REIMBURSABLE</td> <td>TOTAL (Sum of 6 thru 8)</td> </td>	SCHOOL TRAMS BY PUBLIC UTILITIES	NON-PUBLIC RIDERS TRANSPORTED AT LEAST 1 1/2 MILES TO AND FROM SCHOOL <td>SCHOOL TRAMS BY PUBLIC UTILITIES</td> <td>NON-REIMBURSABLE</td> <td>TOTAL (Sum of 6 thru 8)</td>	SCHOOL TRAMS BY PUBLIC UTILITIES	NON-REIMBURSABLE	TOTAL (Sum of 6 thru 8)
0			0		0						0

SCHEDULE 7 (CONTINUED)

PUPIL TRANSPORTATION REIMBURSEMENT
FUNCTIONS 3300, 6900

OTHER PROGRAMS	REIMBURSABLE	NON-REIMBURSABLE	REIMBURSABLE		NON-REIMBURSABLE	REIMBURSABLE		NON-REIMBURSABLE				
			EXPENDITURES FOR PUPILS TRANSPORTED AT LEAST 1 1/2 MILES TO & FROM SCHOOL	SCHOOL TRAMS BY PUBLIC UTILITIES		EXPENDITURES FOR PUPILS TRANSPORTED LESS THAN 1 1/2 MILES FROM SCH	PERP- CATION (See Instructional) <th>TOTAL (Sum of 1 thru 4)</th> <th>REGULAR DAY RIDERS TRANSPORTED AT LEAST 1 1/2 MILES TO AND FROM SCHOOL</th> <th>SCHOOL TRAMS BY PUBLIC UTILITIES</th> <th>REGULAR DAY RIDERS TRANSPORTED AT LEAST 1 1/2 MILES TO AND FROM SCHOOL</th> <th>SCHOOL TRAMS BY PUBLIC UTILITIES</th> <th>NON-REIMBURSABLE</th> <th>TOTAL (Sum of 6 thru 8)</th>		TOTAL (Sum of 1 thru 4)	REGULAR DAY RIDERS TRANSPORTED AT LEAST 1 1/2 MILES TO AND FROM SCHOOL	SCHOOL TRAMS BY PUBLIC UTILITIES	REGULAR DAY RIDERS TRANSPORTED AT LEAST 1 1/2 MILES TO AND FROM SCHOOL
Racial Imbalance (NOT METCO)				0								0
To and From Day Care Centers				0								0
Other School Programs				0								0
School Choice / Commonwealth Charter Schools				0								0
Homeless Transportation To Outside the District				0								0
Homeless Transportation From Outside the District				0								0
Foster Care Transportation from Outside the District				0								0
TOTALS FOR ALL PROGRAMS	839,133	283,712	156,882	0	1,279,727	472	8	100	580			

PUBLIC TRANSPORTATION AND PAYMENTS FROM REVOLVING/SPECIAL

EXPENDITURES	EXPENDITURES		RIDERS	
	EXPENDITURES	RIDERS	EXPENDITURES	RIDERS
PUBLIC TRANSPORTATION ASSESSMENT	0	0	0	0
PAYMENTS FROM REVOLVING AND SPECIAL FUNDS	0	0	0	0

SCHEDULE 19
ANNUAL SCHOOL BUDGET
2021 - 2022

A.1 APPROPRIATION BY SCHOOL COMMITTEE

	1	2	3	4	5	6
	REGULAR DAY	SPECIAL EDUCATION	CH 74 VOC- ATIONAL/ TECHNICAL	OTHER PROGRAMS	UNINDUSTRI- AL	TOTAL
1099 7010 Administration(1000)					720,118	720,118
1100 7030 Instruction (2000)	6,241,500	4,099,576			943,187	11,284,263
1101 7040 Student Services (3100,3200)					310,187	310,187
1102 7050 Pupil Transportation (3300)	954,023	588,366				1,542,389
1103 7060 Food Service (3400)					690	690
1104 7070 Student Body Activities (3510,3520)					278,342	278,342
1105 7075 School Security (3600)					600	600
1106 7080 Operations and Maintenance (4000)					700,837	700,837
1107 7090 Extraordinary Maintenance (4300)					0	0
1108 7100 Employer Retirement Contributions (5100)					0	0
1109 7105 Employee Separation Costs (5150)					0	0
1110 7110 Insurance for Active Employees (5200)					0	0
1111 7120 Insurance Retired School Employees (5250)					0	0
1112 7130 Other Non Employee Insurance (5280)					0	0
1113 7140 Rent (5300)					0	0
1114 7150 Debt Service-Short Term Interest PAN's (5400)					0	0
1115 7155 Debt Service-Short Term Interest PAN'S (5450)					0	0
1116 7160 Other Fixed Charges (5500)					0	0
1117 7165 School Crossing Guards (5550)					0	0
1118 7170 Other Community Services (5600)					0	0
1119 7180 Non-Public Transportation (5600)					0	0
1120 7180 Fixed Assets (7000)					0	0
1121 7200 Long-Term Debt Retirement/Sch Construction (6100)					0	0
1122 7210 Long-Term Debt Services/Sch Construction (6200)					0	0
1123 7220 Long-Term Debt Services/Medic & Other (8300, 8600)					0	0
1124 7280 Tuition to Mass. Public Schools (9100)		0			0	0
1125 7285 School Choice Tuition (9110)		0			0	0
1126 7290 Tuition to Commonwealth Charter Schools (9120)		0			0	0
1127 7295 Tuition to Horace Mann Charter Schools (9125)					0	0
1128 7296 Charter Transportation Tuition (9130)					0	0
1129 7300 Tuition to Out-of-State Schools (9200)					0	0
1130 7305 Tuition to Non-Public Schools (9300)		464,839				464,839
1131 7310 Tuition to Collaboratives (9400)		240,851				240,851
1132 7320 TOTAL APPROPRIATION BY SCHOOL COMMITTEE	7,195,523	5,393,632	0	0	2,953,981	15,543,116

SCHEDULE 19
ANNUAL SCHOOL BUDGET
2021 - 2022

A.2 ESTIMATED EXPENDITURES BY CITYTOWN

	1	2	3	4	5	6
	REGULAR DAY	SPECIAL EDUCATION	CH 74 VOC-ATONAL/TECHNICAL	OTHER PROGRAMS	UNDISTRIB-UTED	TOTAL
1144 7400 General Administrative Services (1000)					149,031	149,031
1145 7420 Educational Media (2340, 2415)					0	0
1146 7430 Pupil Support Services (3100, 3200)					0	0
1147 7440 Pupil Transportation (3800)			18,728		53,564	18,728 53,564
1148 7445 School Security (3600)					50,000	50,000
1149 7450 Operations and Maintenance (4000)					0	0
1150 7460 Extraordinary Maintenance (4300)					382,913	382,913
1151 7470 Employer Retirement Contributions (5100)					0	0
1152 7475 Employee Separation Costs (5150)					2,237,135	2,237,135
1153 7480 Insurance for Active Employees (5200)					165,000	165,000
1154 7490 Insurance Retired School Employees (5250)					157,194	157,194
1155 7500 Other Non-Employee Insurance (5260)					0	0
1156 7510 Rent (5300)					0	0
1157 7515 Debt Service-Short Term Interest PANS (5400)					0	0
1158 7520 Debt Service-Short Term Interest-BAMS (5450)					0	0
1159 7530 Other Fixed Charges (5500)					0	0
1160 7535 School Crossing Guards (3550)					0	0
1161 7540 Other Community Services (5600)					0	0
1162 7550 Non-Public Transportation (5800)					0	0
1163 7560 Fixed Assets (7000)					14,800	14,800
1164 7570 Long-Term Debt Retirement Sch. Construction (8100)					1,530,000	1,530,000
1165 7580 Long-Term Debt Service-Sch. Construction (8200)					608,275	608,275
1166 7640 Long-Term Debt Service/educ. Charter (8400, 8600)					0	0
1167 7645 Tuition to Mass. Public Schools (9100)					0	0
1168 7650 School Choice Tuition (9110)	378,389	54,606	0		432,995	432,995
1169 7655 Tuition to Commonwealth Charter Schools (9120)	24,920	1,876			26,796	26,796
1170 7660 Tuition to Horace Mann Charter Schools (9125)					0	0
1171 7665 Charter Transportation (9130)				0	0	0
1172 7665 Tuition to Out-of-State Schools (9200)					0	0
1173 7670 Tuition to Non-Public Schools (9300)					0	0
1174 7675 Tuition to Collaboratives (9400)					0	0
1175 7680 Regional School Assessments (9500)					1,819,505	1,819,505
1176 7690 TOTAL EXPENDITURES BY CITYTOWN	403,309	56,482	18,728	0	7,167,418	7,645,937
1177 7750 TOTAL ESTIMATED EXPENDITURES	7,598,832	5,450,114	18,728	0	10,121,379	23,189,053

SCHEDULE 19
 ANNUAL SCHOOL BUDGET
 2021 - 2022
 B. ESTIMATED REVENUES-GENERAL FUND
 REVENUES FROM LOCAL SOURCES FY22

	1	2	3	4	5	6
	REGULAR DAY	SPECIAL EDUCATION	CH 74 VOC-ATONAL TECHNICAL	OTHER PROGRAMS	UNDISTRIB-UTED	TOTAL
1184 7800 Assessments Received by Regional Schools						0
1185 7810 Excess & Deficiency Fund Approp						0
1186 7820 Tuition From Individuals						0
1187 7830 Tuition From Other Districts in Comm.						0
1188 7840 Tuition From Districts in Other States						0
1189 7850 Transportation Fees						0
1190 7860 Earnings on Investments						0
1191 7870 Rental of School Facilities						0
1192 7880 Other General Fund Revenue						0
1193 7890 Medical Care and Assistance		20,000				20,000
1194 7900 Non Revenue Receipts						0
1195 7910 TOTAL REVENUE FROM LOCAL SOURCES	0	20,000	0	0	0	20,000

C. 2021 - 2022 REGIONAL SCHOOL DISTRICTS
APPROVED BUDGETS

1	2	3	4	5	6	7	8
MEMBER CITY/TOWN CODE	MINIMUM LOCAL CON. TRIBUTION	ADDITIONAL LOCAL CON. TRIBUTION	TRANSF. & OPERATING EXPENDITURES	CAPITAL & DEBT SERV. EXPENDITURES	TOTAL	ASSESSMENT APPROVED BY MEMBER TOWNS	BUDGETED EXCESS AND DEFICIENCY

Please mark with an "X" assessment method used for FY22

(Check only on:

statutory

alternative

MEMBER CITY/TOWN CODE AND NAME	1	2	3	4	5	6	7	8
	MEMBER CITY/TOWN CODE	MINIMUM LOCAL CON. TRIBUTION	ADDITIONAL LOCAL CON. TRIBUTION	TRANSF. & OPERATING EXPENDITURES	CAPITAL & DEBT SERV. EXPENDITURES	TOTAL	ASSESSMENT APPROVED BY MEMBER TOWNS	BUDGETED EXCESS AND DEFICIENCY
1204	8000					0		
1205	8010					0		
1206	8020					0		
1207	8030					0		
1208	8040					0		
1209	8050					0		
1210	8060					0		
1211	8070					0		
1212	8080					0		
1213	8090					0		
1214	8100					0		
1215	8110					0		
1216	8120					0		
1217	8130					0		
1218	8140					0		
1219	8150					0		
1220	8160					0		
1221	8170					0		
1222	8180					0		
1223	8190					0		
1224	8200					0		
1225	8210					0		
1226	8220					0		
1227	8230					0		
1228	8240					0		
1229	8250					0		
1230	8260					0		
1231	8270	TOTAL ASSESSMENTS RECEIVED FROM MEMBERS	0	0	0	0	0	0

Schedule 20 Non-Instructional Grant Expenditures

Amounts entered will populate Schedule 1 C.2

Line	Description	FC 305	FC 240	FC 113	FC 115	FC 119	FC 118	FC 102	FC 118	FC 118	FC 118	FC 118	FC 118	FC 118	FC 118	FC 118	FC 118	FC 118	FC 118	FC 118
1	2	3	4	5	6	7	8	9	10	11	12	13	14	15	16	17	18	19	20	21
5028	Other Fixed Charges (550)																			
5029	School Crossing Guards (550)																			
5030	Indirect Cost Transfers																			
5042	Civic Activities And Community Services (620)																			
5044	Recreation Services (630)																			
5048	Health Services to Non-Public Schools (680)																			
5048	Transportation To Non-Public Schools (680)																			
5052	Purchase of Land & Buildings (7100, 7200)																			
5054	Equipment (7300, 7400)																			
5056	Capital Technology (7350)																			
5058	Motor Vehicles (7500, 7600)																			
5062	Debt Retirement/Sch Construction (8100)																			
5064	Debt Service/Sch Construction (8200)																			
5068	Debt Service/Educ. & Other (8400, 8500)																			
5072	Tuition to Mass. Public Schools (9100)																			
5075	Tuition to Horace Mann Charter Schools (9125)																			
5076	Tuition to Out-of-State Schools (9200)																			
5077	Tuition to Non-Public Schools (9300)		297,309																	
5078	Tuition to Collaboratives (9400)																			
5080	TOTAL GRANT & SPECIAL FUND EXPENDITURES	3,462	297,309	56,772	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	891

Row 51 52 53 54 55 56 57 58 59 60 61 62 63 64 65 66 67 68 69 70

